

Massachusetts
State Universities

**Key Performance
Indicators**
Linear Trends

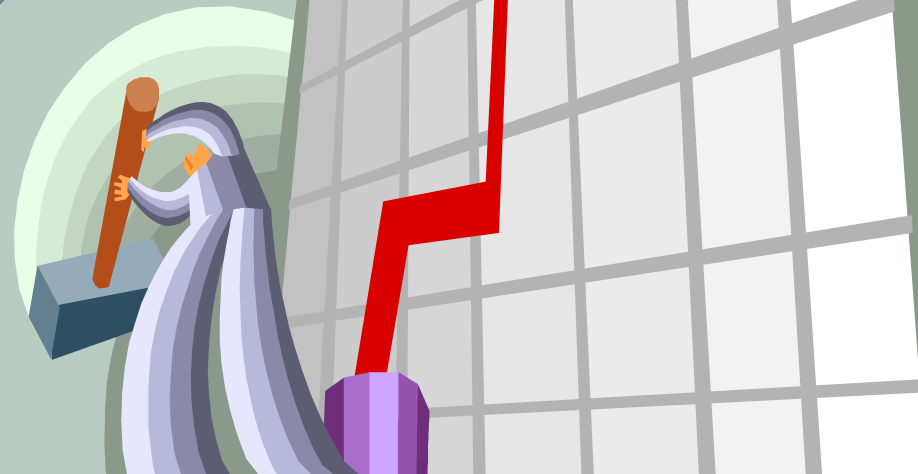


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Performance Accountability Objective: Access and Affordability

- ❑ Annual Unduplicated Credit Headcount (Undergraduate and Graduate)
- ❑ Annual FTE Enrollment (Undergraduate and Graduate)
- ❑ Fall Unduplicated Credit Headcount (Undergraduate and Graduate)
- ❑ Fall FTE Enrollment (Undergraduate and Graduate)
- ❑ Tuition and Fees as Percent of State Median Family Income
- ❑ Percent of Total Undergraduate Enrollment Comprised of Minorities

Annual Unduplicated Credit Headcount						
Institution	Credit Type	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012	Fiscal Year 2013
Bridgewater State University	Undergraduate	9,594	10,168	10,592	10,751	10,913
	Graduate	2,994	3,150	2,929	2,725	2,549
	Both	0	0	40	34	37
	Total	12,588	13,318	13,561	13,510	13,499
Fitchburg State University	Undergraduate	4,702	4,919	4,965	4,825	4,834
	Graduate	7,398	6,891	6,800	6,777	6,410
	Both	40	45	19	21	24
	Total	12,140	11,855	11,784	11,623	11,268
Framingham State University	Undergraduate	4,880	4,876	4,978	5,235	5,432
	Graduate	5,691	5,514	5,326	5,599	5,408
	Both	99	97	106	35	22
	Total	10,670	10,487	10,410	10,869	10,862
Massachusetts College of Art and Design	Undergraduate	3,072	3,140	3,024	2,893	2,778
	Graduate	192	182	250	219	201
	Both	9	0	4	0	0
	Total	3,273	3,322	3,278	3,112	2,979
Massachusetts College of Liberal Arts	Undergraduate	1,866	1,962	2,028	1,941	1,891
	Graduate	622	614	539	532	534
	Both	0	6	7	3	2
	Total	2,488	2,582	2,574	2,476	2,427

Annual Unduplicated Credit Headcount						
Massachusetts Maritime Academy	Undergraduate	1,292	1,337	1,319	1,475	1,454
	Graduate	86	94	98	98	101
	Both	0	0	0	1	0
	Total	1,378	1,431	1,417	1,574	1,555
Salem State University	Undergraduate	9,620	9,636	9,606	9,431	9,483
	Graduate	6,141	5,157	4,462	3,865	3,119
	Both	69	93	81	91	53
	Total	15,830	14,886	14,149	13,387	12,655
Westfield State University	Undergraduate	5,439	5,640	5,804	6,265	6,162
	Graduate	1,107	1,024	1,061	1,147	1,086
	Both	14	15	16	0	0
	Total	6,560	6,679	6,881	7,412	7,248
Worcester State University	Undergraduate	6,175	6,370	6,420	6,629	6,662
	Graduate	3,109	2,913	2,744	3,234	3,325
	Both	59	77	87	76	76
	Total	9,343	9,360	9,251	9,939	10,063
State Universities	Undergraduate	46,640	48,048	48,736	49,445	49,609
	Graduate	27,340	25,539	24,209	24,196	22,733
	Both	290	333	360	261	214
	Total	74,270	73,920	73,305	73,902	72,556
State Universities excludes MCAD and MMA	Undergraduate	42,276	43,571	44,393	45,077	45,377
	Graduate	27,062	25,263	23,861	23,879	22,431
	Both	281	333	356	260	214
	Total	69,619	69,167	68,610	69,216	68,022
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Source: HEIRS						

Annual Full-Time Enrollment (FTE) Credit Headcount						
Institution	Credit Type	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year
		2009	2010	2011	2012	2013
Bridgewater State University	Undergraduate	7,397.50	7,838.60	8,283.90	8,495.90	8,602.60
	Graduate	1,206.50	1,284.80	1,143.80	1,069.60	1,019.10
	Total	8,604.00	9,123.40	9,427.70	9,565.50	9,621.70
Fitchburg State University	Undergraduate	3,532.90	3,726.70	3,675.70	3,625.90	3,596.50
	Graduate	1,771.90	1,734.50	1,611.40	1,502.60	1,408.50
	Total	5,304.80	5,461.20	5,287.10	5,128.50	5,005.00
Framingham State University	Undergraduate	3,618.30	3,631.10	3,751.70	4,074.70	4,283.50
	Graduate	1,537.60	1,483.90	1,427.80	1,541.40	1,470.90
	Total	5,155.90	5,115.00	5,179.50	5,616.10	5,754.40
Massachusetts College of Art and Design	Undergraduate	1,721.20	1,813.20	1,809.70	1,783.50	1,773.10
	Graduate	129	171	192.7	151.5	149.7
	Total	1,850.20	1,984.20	2,002.40	1,935.00	1,922.80
Massachusetts College of Liberal Arts	Undergraduate	1,472.70	1,543.90	1,573.70	1,526.70	1,492.50
	Graduate	229.8	267.5	271.7	211.6	225
	Total	1,702.50	1,811.40	1,845.40	1,738.30	1,717.50
Massachusetts Maritime Academy	Undergraduate	1,398.50	1,470.00	1,439.70	1,587.90	1,593.70
	Graduate	61.3	53.4	50.3	65.3	57
	Total	1,459.80	1,523.40	1,490.00	1,653.20	1,650.70
Salem State University	Undergraduate	6,782.50	6,884.90	6,865.10	6,772.70	6,869.70
	Graduate	1,781.20	1,611.00	1,438.40	1,324.30	1,156.80
	Total	8,563.70	8,495.90	8,303.50	8,097.00	8,026.50
Westfield State University	Undergraduate	4,670.80	4,807.10	4,936.60	5,172.30	5,088.10
	Graduate	373	349.1	414	463	459.6
	Total	5,043.80	5,156.20	5,350.60	5,635.30	5,547.70
Worcester State University	Undergraduate	4,025.00	4,176.80	4,384.70	4,505.00	4,595.90
	Graduate	698.4	682.9	677.3	723.5	741.8
	Total	4,723.40	4,859.70	5,062.00	5,228.50	5,337.70
State Universities	Undergraduate	34,619.40	35,892.30	36,720.80	37,544.60	37,895.60
	Graduate	7,788.70	7,638.10	7,227.40	7,052.80	6,688.40
	Total	42,408.10	43,530.40	43,948.20	44,597.40	44,584.00
State Universities excludes MCAD and MMA	Undergraduate	31,499.70	32,609.10	33,471.40	34,173.20	34,528.80
	Graduate	7,598.40	7,413.70	6,984.40	6,836.00	6,481.70
	Total	39,098.10	40,022.80	40,455.80	41,009.20	41,010.50

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Source: HEIRS

Fall Unduplicated Credit Headcount						
Institution	Credit Type	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013
Bridgewater State University	Undergraduate	8,903	9,328	9,552	9,684	9,615
	Graduate	1,871	1,873	1,742	1,733	1,652
	Total	10,774	11,201	11,294	11,417	11,267
Fitchburg State University	Undergraduate	4,223	4,274	4,172	4,163	4,245
	Graduate	2,820	2,497	2,719	2,726	2,435
	Total	7,043	6,771	6,891	6,889	6,680
Framingham State University	Undergraduate	3,847	3,858	4,321	4,489	4,584
	Graduate	2,142	2,095	2,094	2,017	1,845
	Total	5,989	5,953	6,415	6,506	6,429
Massachusetts College of Art and Design	Undergraduate	2,261	2,259	2,258	2,175	2,120
	Graduate	161	187	164	151	144
	Total	2,422	2,446	2,422	2,326	2,264
Massachusetts College of Liberal Arts	Undergraduate	1,675	1,721	1,673	1,600	1,538
	Graduate	287	253	213	199	178
	Total	1,962	1,974	1,886	1,799	1,716
Massachusetts Maritime Academy	Undergraduate	1,191	1,200	1,278	1,312	1,376
	Graduate	97	96	90	103	100
	Total	1,288	1,296	1,368	1,415	1,476
Salem State University	Undergraduate	7,764	7,839	7,704	7,741	7,664
	Graduate	2,361	2,154	1,942	1,715	1,637
	Total	10,125	9,993	9,646	9,456	9,301
Westfield State University	Undergraduate	5,043	5,203	5,397	5,370	5,692
	Graduate	632	688	695	711	679
	Total	5,675	5,891	6,092	6,081	6,371
Worcester State University	Undergraduate	4,703	4,830	5,277	5,307	5,556
	Graduate	770	878	927	914	891
	Total	5,473	5,708	6,204	6,221	6,447
State Universities	Undergraduate	39,610	40,512	41,632	41,841	42,390
	Graduate	11,141	10,721	10,586	10,269	9,561
	Total	50,751	51,233	52,218	52,110	51,951
State Universities excludes MCAD and MMA	Undergraduate	36,158	37,053	38,096	38,354	38,894
	Graduate	10,883	10,438	10,332	10,015	9,317
	Total	47,041	47,491	48,428	48,369	48,211

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Source: HEIRS

Fall Full-Time Enrollment (FTE) Credit Headcount						
Institution	Credit Type	Fall Term 2009	Fall Term 2010	Fall Term 2011	Fall Term 2012	Fall Term 2013
Bridgewater State University	Undergraduate	7,679.50	8,003.60	8,218.70	8,388.30	8,411.40
	Graduate	856.9	907.8	848	812.3	818.3
	Total	8,536.40	8,911.40	9,066.70	9,200.60	9,229.70
Fitchburg State University	Undergraduate	3,626.10	3,627.90	3,565.70	3,508.70	3,622.10
	Graduate	1,002.10	874.7	910.5	859.2	799.9
	Total	4,628.20	4,502.60	4,476.20	4,367.90	4,422.00
Framingham State University	Undergraduate	3,417.60	3,492.30	3,907.60	4,108.20	4,216.70
	Graduate	795.5	795.3	802.6	800.5	725.8
	Total	4,213.10	4,287.60	4,710.20	4,908.70	4,942.50
Massachusetts College of Art and Design	Undergraduate	1,745.30	1,792.20	1,792.90	1,762.60	1,793.50
	Graduate	160.2	164.2	141.3	139.1	134.8
	Total	1,905.50	1,956.40	1,934.20	1,901.70	1,928.30
Massachusetts College of Liberal Arts	Undergraduate	1,553.00	1,585.50	1,538.50	1,495.20	1,428.30
	Graduate	131	129.4	78.9	106.2	87.7
	Total	1,684.00	1,714.90	1,617.40	1,601.40	1,516.00
Massachusetts Maritime Academy	Undergraduate	1,256.60	1,245.00	1,367.60	1,395.40	1,440.90
	Graduate	51.1	51.5	35	38.2	31.5
	Total	1,307.70	1,296.50	1,402.60	1,433.60	1,472.40
Salem State University	Undergraduate	6,351.10	6,479.00	6,376.90	6,410.60	6,372.20
	Graduate	991.8	958.6	883.2	796.3	805.9
	Total	7,342.90	7,437.60	7,260.10	7,206.90	7,178.10
Westfield State University	Undergraduate	4,707.00	4,835.90	5,005.50	4,964.90	5,263.60
	Graduate	263.7	337.8	367.1	387.9	382.8
	Total	4,970.70	5,173.70	5,372.60	5,352.80	5,646.40
Worcester State University	Undergraduate	3,791.80	3,981.90	4,300.00	4,379.60	4,528.80
	Graduate	328.9	367.7	390.8	390.8	362.5
	Total	4,120.70	4,349.60	4,690.80	4,770.40	4,891.30
State Universities	Undergraduate	34,128.00	35,043.30	36,073.40	36,413.50	37,077.50
	Graduate	4,581.20	4,587.00	4,457.40	4,330.50	4,149.20
	Total	38,709.20	39,630.30	40,530.80	40,744.00	41,226.70
State Universities excludes MCAD and MMA	Undergraduate	31,126.10	32,006.10	32,912.90	33,255.50	33,843.10
	Graduate	4,369.90	4,371.30	4,281.10	4,153.20	3,982.90
	Total	35,496.00	36,377.40	37,194.00	37,408.70	37,826.00

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Source: HEIRS

State University Tuition and Fees* as Percent of State Median Family Income

Institution	Income Data	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year
		2009	2010	2011	2012
Bridgewater State University	Tuition and Fees	\$6,238	\$6,604	\$7,054	\$7,554
	Median Family Income	\$81,569	\$81,033	\$78,653	\$80,425
	Tuition and Fees as a % of Median Income	7.6%	8.1%	9.0%	9.4%
Fitchburg State University	Tuition and Fees	\$6,400	\$6,900	\$7,800	\$8,300
	Median Family Income	\$81,569	\$81,033	\$78,653	\$80,425
	Tuition and Fees as a % of Median Income	7.8%	8.5%	9.9%	10.3%
Framingham State University	Tuition and Fees	\$6,142	\$6,540	\$7,066	\$7,580
	Median Family Income	\$81,569	\$81,033	\$78,653	\$80,425
	Tuition and Fees as a % of Median Income	7.5%	8.1%	9.0%	9.4%
Massachusetts College of Art and Design	Tuition and Fees	\$7,900	\$8,400	\$9,000	\$9,700
	Median Family Income	\$81,569	\$81,033	\$78,653	\$80,425
	Tuition and Fees as a % of Median Income	9.7%	10.4%	11.4%	12.1%
Massachusetts College of Liberal Arts	Tuition and Fees	\$6,426	\$6,876	\$7,576	\$8,076
	Median Family Income	\$81,569	\$81,033	\$78,653	\$80,425
	Tuition and Fees as a % of Median Income	7.9%	8.5%	9.6%	10.0%
Massachusetts Maritime Academy	Tuition and Fees	\$5,828	\$6,122	\$6,610	\$6,840
	Median Family Income	\$81,569	\$81,033	\$78,653	\$80,425
	Tuition and Fees as a % of Median Income	7.1%	7.6%	8.4%	8.5%

State University Tuition and Fees* as Percent of State Median Family Income

Institution	Income Data	Fiscal Year	Fiscal Year	Fiscal Year	Fiscal Year
		2009	2010	2011	2012
Salem State University	Tuition and Fees	\$6,520	\$6,850	\$7,230	\$7,730
	Median Family Income	\$81,569	\$81,033	\$78,653	\$80,425
	Tuition and Fees as a % of Median Income	8.0%	8.5%	9.2%	9.6%
Westfield State University	Tuition and Fees	\$6,452	\$7,018	\$7,432	\$7,888
	Median Family Income	\$81,569	\$81,033	\$78,653	\$80,425
	Tuition and Fees as a % of Median Income	7.9%	8.7%	9.4%	9.8%
Worcester State University	Tuition and Fees	\$6,170	\$6,606	\$7,156	\$7,654
	Median Family Income	\$81,569	\$81,033	\$78,653	\$80,425
	Tuition and Fees as a % of Median Income	7.6%	8.2%	9.1%	9.5%
State Universities	Tuition and Fees	\$6,399	\$6,818	\$7,338	\$7,832
	Median Family Income	\$81,569	\$81,033	\$78,653	\$80,425
	Tuition and Fees as a % of Median Income	7.8%	8.4%	9.3%	9.7%
State Universities excludes MCAD and MMA	Tuition and Fees	\$6,337	\$6,757	\$7,274	\$7,766
	Median Family Income	\$81,569	\$81,033	\$78,653	\$80,425
	Tuition and Fees as a % of Median Income	7.8%	8.3%	9.2%	9.7%
Northeastern States Average **	Tuition and Fees	\$6,716	\$7,142	\$7,458	\$7,899
	Median Family Income	\$72,801	\$71,905	\$71,894	\$72,982
	Tuition and Fees as a % of Median Income	9.2%	9.9%	10.4%	10.8%

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Source: DHE Tuition and Fee Survey; US Census; American Comm

** Northeastern States Average calculated from IPEDS, using New England and Mideast states in Carnegie Classification 21: Master I Institutions

Percentage of Total Undergraduate Enrollment Comprised of Minorities

Institution Name	Number and Percent	Fall Term	Fall Term	Fall Term	Fall Term	Fall Term
		2009	2010	2011	2012	2013
Bridgewater State University	Total Minorities	1,017	1,320	1,484	1,576	1,743
	% of Known Race/Ethnicity	12.1%	14.3%	15.8%	16.5%	18.3%
Fitchburg State University	Total Minorities	418	570	585	701	823
	% of Known Race/Ethnicity	10.4%	13.8%	14.5%	17.2%	19.9%
Framingham State University	Total Minorities	465	567	765	926	994
	% of Known Race/Ethnicity	12.9%	15.7%	18.8%	21.1%	22.1%
Massachusetts College of Art and Design	Total Minorities	347	369	349	371	366
	% of Known Race/Ethnicity	18.8%	19.8%	19.1%	20.5%	21.2%
Massachusetts College of Liberal Arts	Total Minorities	199	247	262	275	302
	% of Known Race/Ethnicity	12.5%	15.2%	16.7%	18.1%	20.8%
Massachusetts Maritime Academy	Total Minorities	54	62	89	93	103
	% of Known Race/Ethnicity	4.6%	5.2%	7.1%	7.2%	7.7%
Salem State University	Total Minorities	1,488	1,493	1,731	1,798	1,889
	% of Known Race/Ethnicity	20.4%	20.1%	23.6%	24.5%	26.0%
Westfield State University	Total Minorities	497	574	697	825	958
	% of Known Race/Ethnicity	10.2%	11.4%	13.3%	15.8%	17.2%
Worcester State University	Total Minorities	743	812	969	1,000	1,141
	% of Known Race/Ethnicity	16.8%	17.8%	19.3%	19.8%	21.8%
State Universities	Total Minorities	5,228	6,014	6,931	7,565	8,319
	% of Known Race/Ethnicity	14.0%	15.6%	17.4%	18.8%	20.4%
State Universities excluding MCAD and MMA	Total Minorities	4,827	5,583	6,493	7,101	7,850
	% of Known Race/Ethnicity	14.1%	15.7%	17.7%	19.1%	20.8%

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Source: HEIRS

Performance Accountability Objective: Student Access and Success

- ❑ First-Year Retention Rate
- ❑ Six-Year Graduation Rate
- ❑ Number of Annual Degrees and Certificates Awarded
- ❑ Pass Rate on Massachusetts Test for Educator Licensure

**First-Year Retention Rate (Fall to Fall)
New First-Time, Full-time Degree-Seeking Students**

Institution	Number and Percentages	Cohort Year 2007	Cohort Year 2008	Cohort Year 2009	Cohort Year 2010	Cohort Year 2011
Bridgewater State University	Full-time First-Time Degree-Seeking Students*	1,550	1,466	1,453	1,431	1,450
	# Returning to Same Institution	1,234	1,198	1,177	1,157	1,169
	% Returning to Same Institution	79.6%	81.7%	81.0%	80.9%	80.6%
	Peer Retention Rate	77.3%	77.8%	78.2%	77.0%	74.2%
Fitchburg State University	Full-time First-Time Degree-Seeking Students*	699	763	781	721	689
	# Returning to Same Institution	517	586	605	525	511
	% Returning to Same Institution	74.0%	76.8%	77.5%	72.8%	74.2%
	Peer Retention Rate	69.7%	71.1%	70.1%	68.3%	70.0%
Framingham State University	Full-time First-Time Degree-Seeking Students*	636	644	722	720	920
	# Returning to Same Institution	464	472	542	536	682
	% Returning to Same Institution	73.0%	73.3%	75.1%	74.4%	74.1%
	Peer Retention Rate	70.9%	73.0%	74.4%	72.7%	72.0%
Massachusetts College of Art and Design	Full-time First-Time Degree-Seeking Students*	280	275	315	338	311
	# Returning to Same Institution	246	243	281	304	272
	% Returning to Same Institution	87.9%	88.4%	89.2%	89.9%	87.5%
Massachusetts College of Liberal Arts	Full-time First-Time Degree-Seeking Students*	334	325	348	351	306
	# Returning to Same Institution	260	242	257	250	228
	% Returning to Same Institution	77.8%	74.5%	73.9%	71.2%	74.5%
	Peer Retention Rate	76.3%	78.5%	78.1%	78.1%	78.6%
Massachusetts Maritime Academy	Full-time First-Time Degree-Seeking Students*	263	296	298	282	277
	# Returning to Same Institution	212	256	254	255	243
	% Returning to Same Institution	80.6%	86.5%	85.2%	90.4%	87.7%
Salem State University	Full-time First-Time Degree-Seeking Students*	1,064	1,134	974	986	989
	# Returning to Same Institution	757	848	791	723	730
	% Returning to Same Institution	71.1%	74.8%	81.2%	73.3%	73.8%
	Peer Retention Rate	75.1%	76.4%	75.9%	76.2%	74.4%
Westfield State University	Full-time First-Time Degree-Seeking Students*	952	1,124	1,136	1,135	1,132
	# Returning to Same Institution	714	884	896	901	904
	% Returning to Same Institution	75.0%	78.6%	78.9%	79.4%	79.9%
	Peer Retention Rate	71.9%	72.9%	73.3%	72.1%	71.9%
Worcester State University	Full-time First-Time Degree-Seeking Students*	678	654	693	809	790
	# Returning to Same Institution	513	501	521	644	617
	% Returning to Same Institution	75.7%	76.6%	75.2%	79.6%	78.1%
	Peer Retention Rate	72.6%	73.3%	74.3%	73.1%	74.0%

**First-Year Retention Rate (Fall to Fall)
New First-Time, Full-time Degree-Seeking Students**

Institution	Number and Percentages	Cohort Year	Cohort Year	Cohort Year	Cohort Year	Cohort Year
		2007	2008	2009	2010	2011
State Universities	Full-time First-Time Degree-Seeking Students*	6,456	6,681	6,720	6,773	6,864
	# Returning to Same Institution	4,917	5,230	5,324	5,295	5,356
	% Returning to Same Institution	76.2%	78.3%	79.2%	78.2%	78.0%
State Universities excluding MCAD and MMA	Full-time First-Time Degree-Seeking Students*	5,913	6,110	6,107	6,153	6,276
	# Returning to Same Institution	4,459	4,731	4,789	4,736	4,841
	% Returning to Same Institution	75.4%	77.4%	78.4%	77.0%	77.1%
		Cohort Year	Cohort Year	Cohort Year	Cohort Year	Cohort Year
		2007	2008	2009	2010	2011
Northeast States Retention Rate**		77.3%	78.5%	79.0%	78.7%	77.9%
National Retention Rate		74.0%	74.9%	75.3%	74.9%	74.7%

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Source: HEIRS

* Northeastern States Average calculated from IPEDS, using New England and Mideast states in Carnegie Classification 21: Master I Institutions * Note: Cohort Identification: HEIRS Fall Term Credit Student Unit Record File. Data Elements: Student Type at current Registration = New; New Student Type = Degree-seeking First-time freshman; Full-time = Enrolled 12 > credits; # Returning derived from matching Student SSN and Student ID in the following fall term HEIRS Student file; % Returning = # Returning/Full-time First-time Degree-Seeking Students

One Peer for Framingham did not report their Retention rate for the Fall 2004 and Fall 2005 Cohorts; MCLA changed one peer for the Fall 2004 and up

* Northeast State Rate calculated from IPEDS, using New England and Mideast states in Carnegie Classification 21: Master 1 Institutions

**Six-Year Graduation Rate
(First-time Full-time Baccalaureate Degree-seeking Freshmen Cohort)**

Institution	Rate Type	Cohort Year 2002	Cohort Year 2003	Cohort Year 2004	Cohort Year 2005	Cohort Year 2006	Cohort Year 3 Year Rolling Average
Bridgewater State University	Grad Rate	50.9%	53.7%	53.2%	51.7%	54.4%	53.1%
	Peer Rate	53.9%	54.1%	53.7%	53.4%	54.6%	53.9%
Fitchburg State University	Grad Rate	50.6%	52.1%	51.8%	47.2%	50.8%	50.1%
	Peer Rate	39.8%	41.7%	41.6%	42.1%	40.0%	41.2%
Framingham State University	Grad Rate	49.2%	52.2%	51.1%	51.7%	51.5%	51.4%
	Peer Rate	39.6%	41.8%	41.8%	44.0%	42.7%	42.8%
Massachusetts College of Art and Design	Grad Rate	64.5%	64.7%	56.2%	67.8%	64.7%	63.2%
Massachusetts College of Liberal Arts	Grad Rate	57.0%	50.0%	51.3%	53.1%	46.8%	50.3%
	Peer Rate	57.8%	57.9%	55.7%	55.9%	54.6%	55.4%
Massachusetts Maritime Academy	Grad Rate	54.5%	63.5%	66.7%	65.3%	61.0%	64.3%
Salem State University	Grad Rate	43.5%	43.4%	42.3%	41.7%	45.4%	43.1%
	Peer Rate	41.3%	42.7%	44.0%	43.4%	43.3%	43.6%
Westfield State University	Grad Rate	58.6%	57.7%	60.5%	58.3%	59.8%	59.4%
	Peer Rate	43.5%	43.0%	43.6%	42.8%	43.1%	43.2%
Worcester State University	Grad Rate	47.5%	44.4%	45.1%	46.9%	51.0%	47.7%
	Peer Rate	37.4%	39.8%	39.8%	38.7%	39.5%	39.3%
State Universities	Grad Rate	51.5%	51.9%	51.7%	51.4%	53.2%	52.1%
State Universities excludes MCAD and MMA	Grad Rate	50.8%	50.7%	50.8%	50.1%	52.2%	51.0%

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Source: IPEDS

Number of Annual Degrees and Certificates Awarded						
Institution	Degree Type	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012	Fiscal Year 2013
Bridgewater State University	Certificate	2	0	0	0	1
	Bachelor	1,492	1,514	1,680	1,747	1,914
	Post-Bacc. Certificate	113	107	124	87	75
	Master	399	410	422	402	453
	Certificate of Adv. Grad. Study	39	46	40	33	31
	Total	2,045	2,077	2,266	2,269	2,474
Fitchburg State University	Certificate	2	3	1	3	2
	Bachelor	640	696	697	812	818
	Post-Bacc. Certificate	7	2	2	1	23
	Master	531	461	506	435	439
	Certificate of Adv. Grad. Study	60	55	51	37	24
	Total	1,240	1,217	1,257	1,288	1,306
Framingham State University	Certificate	0	0	0	0	0
	Bachelor	664	722	729	703	735
	Post-Bacc. Certificate	45	50	52	55	46
	Master	409	555	447	546	425
	Certificate of Adv. Grad. Study	0	0	0	0	0
	Total	1,118	1,327	1,228	1,304	1,206
Massachusetts College of Art and Design	Certificate	28	17	17	17	18
	Bachelor	290	361	339	377	341
	Post-Bacc. Certificate	12	7	8	5	4
	Master	52	48	74	60	72
	Certificate of Adv. Grad. Study	0	0	0	0	0
	Total	382	433	438	459	435

Number of Annual Degrees and Certificates Awarded						
Institution	Degree Type	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012	Fiscal Year 2013
Massachusetts College of Liberal Arts	Certificate	1	0	0	0	0
	Bachelor	293	315	353	357	359
	Post-Bacc. Certificate	0	0	0	3	0
	Master	42	34	37	27	57
	Certificate of Adv. Grad. Study	11	2	6	16	4
	Total	347	351	396	403	420
Massachusetts Maritime Academy	Certificate	0	10	8	0	0
	Bachelor	203	182	209	259	283
	Post-Bacc. Certificate	0	0	0	0	0
	Master	42	43	45	43	48
	Certificate of Adv. Grad. Study	0	0	0	0	0
	Total	245	235	262	302	331
Salem State University	Certificate	7	10	9	9	16
	Bachelor	1,203	1,246	1,330	1,458	1,500
	Post-Bacc. Certificate	16	27	14	10	26
	Master	511	556	527	512	458
	Certificate of Adv. Grad. Study	39	55	10	42	41
	Total	1,776	1,894	1,890	2,031	2,041

Number of Annual Degrees and Certificates Awarded						
Institution	Degree Type	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012	Fiscal Year 2013
Westfield State University	Certificate	0	0	0	0	0
	Bachelor	1,026	1,082	1,044	1,148	1,151
	Post-Bacc. Certificate	27	24	21	32	23
	Master	173	170	139	184	185
	Certificate of Adv. Grad. Study	5	3	6	6	3
	Total	1,231	1,279	1,210	1,370	1,362
Worcester State University	Certificate	0	0	0	0	0
	Bachelor	810	768	809	861	923
	Post-Bacc. Certificate	186	145	187	169	174
	Master	184	186	179	194	190
	Certificate of Adv. Grad. Study	3	9	3	8	5
	Total	1,183	1,108	1,178	1,232	1,292
State Universities	Certificate	40	40	35	29	37
	Bachelor	6,621	6,886	7,190	7,722	8,024
	Post-Bacc. Certificate	406	362	408	362	371
	Master	2,343	2,463	2,376	2,403	2,327
	Certificate of Adv. Grad. Study	157	170	116	142	108
	Total	9,567	9,921	10,125	10,658	10,867
State Universities excludes MCAD and MMA	Certificate	12	13	10	12	19
	Bachelor	6,128	6,343	6,642	7,086	7,400
	Post-Bacc. Certificate	394	355	400	357	367
	Master	2,249	2,372	2,257	2,300	2,207
	Certificate of Adv. Grad. Study	157	170	116	142	108
	Total	8,940	9,253	9,425	9,897	10,101

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Source: HEIRS

Note: Degrees conferred data in HEIRS was cleaned to remove occurrences of duplicate degrees reported in multiple years. Because of this process, some institutions' data is slightly different for earlier years.

Massachusetts Test for Educator Licensure (MTEL) Pass Rate						
Institution	Test Info	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012
Bridgewater State University	# Test Takers	357	309	333	294	313
	# Passing	339	301	327	290	313
	Pass Rate	95%	97%	98%	99%	100%
Fitchburg State University	# Test Takers	148	147	147	125	124
	# Passing	148	147	147	125	124
	Pass Rate	100%	100%	100%	100%	100%
Framingham State University	# Test Takers	160	147	128	147	129
	# Passing	159	145	128	147	129
	Pass Rate	99%	99%	100%	100%	100%
Massachusetts College of Art and Design	# Test Takers	34	31	14	22	30
	# Passing	34	31	14	22	30
	Pass Rate	100%	100%	100%	100%	100%
Massachusetts College of Liberal Arts	# Test Takers	45	46	37	34	34
	# Passing	44	46	35	34	34
	Pass Rate	98%	100%	95%	100%	100%

Massachusetts Test for Educator Licensure (MTEL) Pass Rate						
Institution	Test Info	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012
	# Test Takers	357	309	333	294	313
Salem State University	# Test Takers	240	223	214	197	191
	# Passing	240	223	214	195	191
	Pass Rate	100%	100%	100%	99%	100%
Westfield State University	# Test Takers	198	184	179	164	161
	# Passing	196	182	175	164	159
	Pass Rate	99%	99%	98%	100%	99%
Worcester State University	# Test Takers	95	63	68	91	106
	# Passing	95	63	67	91	105
	Pass Rate	100%	100%	99%	100%	99%
State Universities	# Test Takers	1,277	1,150	1,120	1,074	1,088
	# Passing	1,255	1,138	1,107	1,068	1,085
	Pass Rate	98%	99%	99%	99%	100%
State Universities excluding MCAD	# Test Takers	1,243	1,119	1,106	1,052	1,058
	# Passing	1,221	1,107	1,093	1,046	1,055
	Pass Rate	98%	99%	99%	99%	100%
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Source: Title II; Massachusetts Department of Elementary and Secondary Education						
Massachusetts Maritime Academy does not have a teacher education program.						

Performance Accountability Objective: Qualified Students

- ❑ Percentage of Special Admission Students
- ❑ Minimum High School Weighted Grade Point Average of Incoming First-Year Students

Percent of Special Admission Students						
Institution Name	Number and Percent	Fall Term 2009	Fall Term 2010	Fall Term 2011	Fall Term 2012	Fall Term 2013
Bridgewater State University	# New Students	2,467	2,472	2,551	2,517	2,502
	# Special Admits	89	62	114	102	151
	% Special Admits	3.6%	2.5%	4.5%	4.1%	6.0%
Fitchburg State University	# New Students	1,159	1,083	1,053	1,110	1,200
	# Special Admits	60	65	71	86	84
	% Special Admits	5.2%	6.0%	6.7%	7.7%	7.0%
Framingham State University	# New Students	1,130	1,237	1,442	1,407	1,341
	# Special Admits	79	106	107	93	103
	% Special Admits	7.0%	8.6%	7.4%	6.6%	7.7%
Massachusetts College of Art and Design	# New Students	460	505	478	484	498
	# Special Admits	25	16	21	14	19
	% Special Admits	5.4%	3.2%	4.4%	2.9%	3.8%
Massachusetts College of Liberal Arts	# New Students	511	507	496	456	403
	# Special Admits	25	37	32	20	23
	% Special Admits	4.9%	7.3%	6.5%	4.4%	5.7%

Percent of Special Admission Students

Institution Name	Number and Percent	Fall Term 2009	Fall Term 2010	Fall Term 2011	Fall Term 2012	Fall Term 2013
Massachusetts Maritime Academy	# New Students	332	346	336	347	382
	# Special Admits	10	9	6	0	0
	% Special Admits	3.0%	2.6%	1.8%	0.0%	0.0%
Salem State University	# New Students	1,847	1,905	1,878	1,965	1,892
	# Special Admits	96	134	88	59	57
	% Special Admits	5.2%	7.0%	4.7%	3.0%	3.0%
Westfield State University	# New Students	1,495	1,591	1,501	1,378	1,737
	# Special Admits	59	72	61	55	80
	% Special Admits	3.9%	4.5%	4.1%	4.0%	4.6%
Worcester State University	# New Students	1,234	1,340	1,365	1,345	1,415
	# Special Admits	63	76	87	70	50
	% Special Admits	5.1%	5.7%	6.4%	5.2%	3.5%
State Universities	# New Students	10,635	10,986	11,100	11,009	11,370
	# Special Admits	506	577	587	499	567
	% Special Admits	4.8%	5.3%	5.3%	4.5%	5.0%
State Universities excludes MCAD and MMA	# New Students	9,843	10,135	10,286	10,178	10,490
	# Special Admits	471	552	560	485	548
	% Special Admits	4.8%	5.4%	5.4%	4.8%	5.2%

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Source: HEIRS

Board Policy for Special Admits is 10%

**Average High School Weighted GPA
(First-time Enrolled Students, Informational Only)**

Institution	Fall Term 2009	Fall Term 2010	Fall Term 2011	Fall Term 2012	Fall Term 2013
Bridgewater State University	3.09	3.1	3.11	3.15	3.13
Fitchburg State University	3.03	3.06	3.1	3.06	3.09
Framingham State University	3.14	3.05	3.08	3.09	3.14
Massachusetts College of Art and Design	3.32	3.27	3.42	3.39	3.37
Massachusetts College of Liberal Arts	3	3	3.04	3.06	3.14
Massachusetts Maritime Academy	2.95	3	3	3.04	3.15
Salem State University	2.94	2.94	3.08	3.09	3.13
Westfield State University	3.05	3	3.1	3.08	3.01
Worcester State University	3.06	3.06	3.06	3.14	3.18
State Universities	3.06	3.04	3.1	3.12	3.12
State Universities excludes MCAD and MMA	3.05	3.03	3.09	3.1	3.11

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Source: HEIRS

Performance Accountability Objective: Cost Effective Use of Resources

- Capital Adaptation and Renewal
- Primary Reserve Ratio
- Expenditures

Capital Adaptation and Renewal Expenditures

Institution	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012	Fiscal Year 2013	Fiscal Year 3 Year Rolling Average
Bridgewater State University	32.50%	32.50%	51.50%	43.10%	51.90%	48.90%
Fitchburg State University	23.30%	14.20%	28.00%	68.90%	55.90%	51.20%
Framingham State University	14.90%	17.40%	6.60%	33.10%	27.80%	23.20%
Massachusetts College of Art and Design	6.90%	8.10%	12.30%	11.50%	7.50%	10.40%
Massachusetts College of Liberal Arts	12.30%	3.20%	6.70%	38.40%	74.60%	40.40%
Massachusetts Maritime Academy	8.00%	11.60%	16.30%	11.40%	8.90%	12.10%
Salem State University	6.40%	5.20%	16.40%	25.00%	38.10%	26.90%
Westfield State University	11.50%	7.40%	5.70%	10.20%	5.50%	7.10%
Worcester State University	29.40%	6.10%	7.60%	5.10%	6.50%	6.40%
State Universities	18.00%	13.90%	20.30%	28.40%	31.30%	26.90%
State Universities excludes MCAD and MMA	19.50%	14.50%	21.20%	30.70%	34.50%	29.00%

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Source: HEIRS

The Sources of funding for A&R expenditures include: GAA bonds, state appropriations, local funds, HEFA bonds, TELP financing and grant revenue.

*The Board policy for the 3-yr rolling average % spent on capital adaptation and renewal can be no less than 5.0%.

Primary Reserve Ratio

Institution Name	Category	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012	Fiscal Year 2013
Bridgewater State University	Operating expenses	\$127,146,646	\$137,519,069	\$148,550,695	\$155,649,431	\$160,187,020
	Primary Reserve	7.8	10.1	11	9	7.7
	Unrestricted & Expendable Net Assets	\$9,976,305	\$13,941,741	\$16,384,672	\$14,013,745	\$12,331,215
Fitchburg State University	Operating expenses	\$66,322,275	\$67,841,928	\$72,058,710	\$74,446,514	\$79,152,731
	Primary Reserve	24.5	37.9	48.7	42.4	32.5
	Unrestricted & Expendable Net Assets	\$16,270,498	\$25,680,386	\$35,120,419	\$31,545,971	\$25,754,013
Framingham State University	Operating expenses	\$62,251,559	\$62,626,881	\$67,901,313	\$75,594,986	\$78,806,597
	Primary Reserve	28.6	34.1	38.8	41.3	45.4
	Unrestricted & Expendable Net Assets	\$17,829,869	\$21,351,237	\$26,315,079	\$31,216,107	\$35,783,593
Massachusetts College of Art and Design	Operating expenses	\$48,324,050	\$48,107,904	\$53,151,986	\$55,169,089	\$61,849,774
	Primary Reserve	10.7	17.6	21.1	15.1	10
	Unrestricted & Expendable Net Assets	\$5,168,242	\$8,443,794	\$11,192,101	\$8,348,731	\$6,205,186
Massachusetts College of Liberal Arts	Operating expenses	\$37,719,341	\$38,555,766	\$39,988,331	\$42,349,365	\$42,615,388
	Primary Reserve	18.6	24.7	30.4	19.5	17.2
	Unrestricted & Expendable Net Assets	\$7,012,592	\$9,505,008	\$12,159,137	\$8,249,655	\$7,333,419

Primary Reserve Ratio

Institution Name	Category	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012	Fiscal Year 2013
Massachusetts Maritime Academy	Operating expenses	\$38,555,818	\$38,337,860	\$41,992,902	\$49,055,485	\$51,777,865
	Primary Reserve	33.5	44.4	48.1	43.4	40.9
	Unrestricted & Expendable Net Assets	\$12,914,607	\$17,018,018	\$20,203,057	\$21,278,661	\$21,201,713
Salem State University	Operating expenses	\$118,619,670	\$117,796,230	\$130,927,456	\$137,696,763	\$140,061,608
	Primary Reserve	8.9	11.1	14.4	12.2	13.2
	Unrestricted & Expendable Net Assets	\$10,570,223	\$13,062,419	\$18,817,486	\$16,784,358	\$18,454,939
Westfield State University	Operating expenses	\$84,833,861	\$86,145,030	\$88,796,057	\$95,829,921	\$97,004,802
	Primary Reserve	12	14.8	22.3	22	25.6
	Unrestricted & Expendable Net Assets	\$10,202,319	\$12,763,384	\$19,845,287	\$21,093,497	\$24,832,881
Worcester State University	Operating expenses	\$61,383,809	\$64,932,066	\$72,801,806	\$73,988,423	\$78,634,901
	Primary Reserve	36.9	39.6	42.5	45.9	43.1
	Unrestricted & Expendable Net Assets	\$22,672,205	\$25,698,808	\$30,967,419	\$33,986,969	\$33,873,258

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Source: HEIRS

*The Primary Reserve ratio = Unrestricted and Expendable Net Assets/Total Operating Expenditures. This ratio provides a snapshot of an institutions financial strength, resource sufficiency and flexibility. The ratio indicates how long the college could operate using expendable reserves without relying on additional new assets generated by operations. A ratio below 10% indicates an institution lacks flexibility and may lack sufficient resources for strategic initiatives; a ration of 40% is recommended for public higher education institutions.

Expenditures Fiscal Year 2012						
Institution Annual HCT - Peer Annual Average HCT*			Instruction	Academic Support	Student Services	Institutional Support
Bridgewater State University	13,510	Costs	\$51,869,664	\$18,286,667	\$19,073,503	\$16,153,039
		Costs Per Annual HCT*	\$3,839	\$1,354	\$1,412	\$1,196
	11,831	Peer Avg Costs	\$73,958,199	\$14,683,781	\$16,033,604	\$23,776,160
		Peer Avg - Costs Per Annual Avg HCT*	\$6,251	\$1,241	\$1,355	\$2,010
Fitchburg State University	11,644	Costs	\$37,370,974	\$6,323,201	\$11,415,082	\$8,749,530
		Costs Per Annual HCT*	\$3,209	\$543	\$980	\$751
	10,015	Peer Avg Costs	\$50,474,335	\$11,824,891	\$11,294,174	\$13,649,722
		Peer Avg - Costs Per Annual Avg HCT*	\$5,040	\$1,181	\$1,128	\$1,363
Framingham State University	10,869	Costs	\$28,573,667	\$11,326,182	\$10,737,852	\$12,958,144
		Costs Per Annual HCT*	\$2,629	\$1,042	\$988	\$1,192
	9,066	Peer Avg Costs	\$52,115,024	\$11,499,781	\$12,128,188	\$18,888,720
		Peer Avg - Costs Per Annual Avg HCT*	\$5,748	\$1,268	\$1,338	\$2,083
Massachusetts College of Art and Design	3,112	Costs	\$20,930,564	\$5,582,994	\$4,669,312	\$9,122,806
		Costs Per Annual HCT*	\$6,726	\$1,794	\$1,500	\$2,931
	2,175	Peer Avg Costs	\$30,584,270	\$9,109,227	\$6,003,385	\$12,300,570
		Peer Avg - Costs Per Annual Avg HCT*	\$14,062	\$4,188	\$2,760	\$5,655
Massachusetts College of Liberal Arts	2,476	Costs	\$14,706,737	\$4,542,310	\$6,443,986	\$7,372,498
		Costs Per Annual HCT*	\$5,940	\$1,835	\$2,603	\$2,978
	3,147	Peer Avg Costs	\$22,873,955	\$4,813,798	\$7,994,871	\$10,449,829
		Peer Avg - Costs Per Annual Avg HCT*	\$7,268	\$1,530	\$2,540	\$3,321

Expenditures Fiscal Year 2012

Institution Annual HCT - Peer Annual Average HCT*			Instruction	Academic Support	Student Services	Institutional Support
Massachusetts Maritime Academy	1,570	Costs	\$14,446,743	\$5,758,986	\$6,849,255	\$7,515,370
		Costs Per Annual HCT*	\$9,202	\$3,668	\$4,363	\$4,787
	1,314	Peer Avg Costs	\$14,540,164	\$3,109,792	\$5,453,690	\$9,021,228
		Peer Avg - Costs Per Annual Avg HCT*	\$11,066	\$2,367	\$4,150	\$6,865
Salem State University	13,387	Costs	\$62,157,431	\$15,351,582	\$15,118,683	\$24,262,408
		Costs Per Annual HCT*	\$4,643	\$1,147	\$1,129	\$1,812
	14,880	Peer Avg Costs	\$77,925,411	\$17,824,702	\$21,055,522	\$26,576,962
		Peer Avg - Costs Per Annual Avg HCT*	\$5,237	\$1,198	\$1,415	\$1,786
Westfield State University	7,413	Costs	\$38,263,531	\$9,684,081	\$12,840,379	\$10,911,030
		Costs Per Annual HCT*	\$5,162	\$1,306	\$1,732	\$1,472
	8,121	Peer Avg Costs	\$38,284,087	\$10,783,644	\$10,503,020	\$13,536,487
		Peer Avg - Costs Per Annual Avg HCT*	\$4,714	\$1,328	\$1,293	\$1,667
Worcester State University	9,939	Costs	\$35,840,940	\$7,653,761	\$8,138,014	\$12,055,736
		Costs Per Annual HCT*	\$3,606	\$770	\$819	\$1,213
	10,033	Peer Avg Costs	\$50,675,862	\$13,330,573	\$12,081,526	\$16,593,828
		Peer Avg - Costs Per Annual Avg HCT*	\$5,051	\$1,329	\$1,204	\$1,654
State Universities Total	73,920	Costs	\$304,160,251	\$84,509,764	\$95,286,066	\$109,100,561
		Costs Per Annual HCT*	\$4,115	\$1,143	\$1,289	\$1,476
State Universities Excluding MCAD and MMA Total	69,238	Costs	\$268,782,944	\$73,167,784	\$83,767,499	\$92,462,385
		Costs Per Annual HCT*	\$3,882	\$1,057	\$1,210	\$1,335

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Source: IPEDS

*HCT = Headcount

Performance Accountability Objective: Higher Education Collaboration

- Number of Community College Students Matriculated into Four-Year Colleges

Community College Students Matriculated into Four Year Colleges

Institution	Category	Fall Term 2009	Fall Term 2010	Fall Term 2011	Fall Term 2012	Fall Term 2013
Bridgewater State University	Total Number of Transfer Students	943	985	1,043	1,043	1,019
	Students who Transferred in from a Massachusetts Community College	491	540	566	552	561
	% of Transfer Students who Transferred in from Mass. Community College	52.10%	54.80%	54.30%	52.90%	55.10%
	Number of Students who Transferred in from a Mass. Community College through the Joint Admissions Program	146	161	68	45	12
	% of Transfer Students from a Mass. Community College who Transferred in through the Joint Admissions Program	29.70%	29.80%	12.00%	8.20%	2.10%
Fitchburg State University	Total Number of Transfer Students	375	348	354	352	398
	Students who Transferred in from a Massachusetts Community College	208	210	209	199	242
	% of Transfer Students who Transferred in from Mass. Community College	55.50%	60.30%	59.00%	56.50%	60.80%
	Number of Students who Transferred in from a Mass. Community College through the Joint Admissions Program	39	31	18	10	0
	% of Transfer Students from a Mass. Community College who Transferred in through the Joint Admissions Program	18.80%	14.80%	8.60%	5.00%	0.00%

Community College Students Matriculated into Four Year Colleges

Institution	Category	Fall Term 2009	Fall Term 2010	Fall Term 2011	Fall Term 2012	Fall Term 2013
Framingham State University	Total Number of Transfer Students	310	388	432	475	413
	Students who Transferred in from a Massachusetts Community College	127	193	224	235	231
	% of Transfer Students who Transferred in from Mass. Community College	41.00%	49.70%	51.90%	49.50%	55.90%
	Number of Students who Transferred in from a Mass. Community College through the Joint Admissions Program	36	54	24	10	1
	% of Transfer Students from a Mass. Community College who Transferred in through the Joint Admissions Program	28.30%	28.00%	10.70%	4.30%	0.40%
Massachusetts College of Art and Design	Total Number of Transfer Students	130	154	163	127	126
	Students who Transferred in from a Massachusetts Community College	30	44	51	41	48
	% of Transfer Students who Transferred in from Mass. Community College	23.10%	28.60%	31.30%	32.30%	38.10%
	Number of Students who Transferred in from a Mass. Community College through the Joint Admissions Program	0	0	0	0	0
	% of Transfer Students from a Mass. Community College who Transferred in through the Joint Admissions Program	0.00%	0.00%	0.00%	0.00%	0.00%
Massachusetts College of Liberal Arts	Total Number of Transfer Students	160	154	188	143	127
	Students who Transferred in from a Massachusetts Community College	85	70	112	80	66
	% of Transfer Students who Transferred in from Mass. Community College	53.10%	45.50%	59.60%	55.90%	52.00%
	Number of Students who Transferred in from a Mass. Community College through the Joint Admissions Program	0	0	0	0	0
	% of Transfer Students from a Mass. Community College who Transferred in through the Joint Admissions Program	0.00%	0.00%	0.00%	0.00%	0.00%

Community College Students Matriculated into Four Year Colleges

Institution	Category	Fall Term 2009	Fall Term 2010	Fall Term 2011	Fall Term 2012	Fall Term 2013
Massachusetts Maritime Academy	Total Number of Transfer Students	34	64	58	45	50
	Students who Transferred in from a Massachusetts Community College	9	30	23	23	24
	% of Transfer Students who Transferred in from Mass. Community College	26.50%	46.90%	39.70%	51.10%	48.00%
	Number of Students who Transferred in from a Mass. Community College through the Joint Admissions Program	0	0	0	0	0
	% of Transfer Students from a Mass. Community College who Transferred in through the Joint Admissions Program	0.00%	0.00%	0.00%	0.00%	0.00%
Salem State University	Total Number of Transfer Students	844	892	868	860	782
	Students who Transferred in from a Massachusetts Community College	457	516	527	535	475
	% of Transfer Students who Transferred in from Mass. Community College	54.10%	57.80%	60.70%	62.20%	60.70%
	Number of Students who Transferred in from a Mass. Community College through the Joint Admissions Program	58	28	4	24	0
	% of Transfer Students from a Mass. Community College who Transferred in through the Joint Admissions Program	12.70%	5.40%	0.80%	4.50%	0.00%

Community College Students Matriculated into Four Year Colleges

Institution	Category	Fall Term 2009	Fall Term 2010	Fall Term 2011	Fall Term 2012	Fall Term 2013
Westfield State University	Total Number of Transfer Students	348	447	352	375	439
	Students who Transferred in from a Massachusetts Community College	249	325	258	267	305
	% of Transfer Students who Transferred in from Mass. Community College	71.60%	72.70%	73.30%	71.20%	69.50%
	Number of Students who Transferred in from a Mass. Community College through the Joint Admissions Program	109	127	79	34	14
	% of Transfer Students from a Mass. Community College who Transferred in through the Joint Admissions Program	43.80%	39.10%	30.60%	12.70%	4.60%
Worcester State University	Total Number of Transfer Students	508	494	547	534	606
	Students who Transferred in from a Massachusetts Community College	245	248	289	281	346
	% of Transfer Students who Transferred in from Mass. Community College	48.20%	50.20%	52.80%	52.60%	57.10%
	Number of Students who Transferred in from a Mass. Community College through the Joint Admissions Program	39	35	46	40	46
	% of Transfer Students from a Mass. Community College who Transferred in through the Joint Admissions Program	15.90%	14.10%	15.90%	14.20%	13.30%

Community College Students Matriculated into Four Year Colleges

Institution	Category	Fall Term 2009	Fall Term 2010	Fall Term 2011	Fall Term 2012	Fall Term 2013
State Universities	Total Number of Transfer Students	3,652	3,926	4,005	3,954	3,960
	Students who Transferred in from a Massachusetts Community College	1,901	2,176	2,259	2,213	2,298
	% of Transfer Students who Transferred in from Mass. Community College	52.10%	55.40%	56.40%	56.00%	58.00%
	Number of Students who Transferred in from a Mass. Community College through the Joint Admissions Program	427	436	239	163	73
	% of Transfer Students from a Mass. Community College who Transferred in through the Joint Admissions Program	22.50%	20.00%	10.60%	7.40%	3.20%
State Universities excludes MCAD and MMA	Total Number of Transfer Students	3,488	3,708	3,784	3,782	3,784
	Students who Transferred in from a Massachusetts Community College	1,862	2,102	2,185	2,149	2,226
	% of Transfer Students who Transferred in from Mass. Community College	53.40%	56.70%	57.70%	56.80%	58.80%
	Number of Students who Transferred in from a Mass. Community College through the Joint Admissions Program	427	436	239	163	73
	% of Transfer Students from a Mass. Community College who Transferred in through the Joint Admissions Program	22.90%	20.70%	10.90%	7.60%	3.30%

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Source: HEIRS

MCAD does not participate in the Joint Admissions Program

Performance Accountability Objective: Fundraising

- Total Private Funds Received at Both the Institution and the Foundation
- Total Market Value of Endowment

**Total Private Funds Received
(Institution and Foundation)**

Institution	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012	Fiscal Year 2013
Bridgewater State University	\$1,840,812	\$1,761,752	\$1,436,131	\$3,556,056	\$1,756,497
Fitchburg State University	\$523,264	\$1,562,960	\$3,466,592	\$3,520,993	\$802,887
Framingham State University	\$1,329,462	\$472,755	\$811,264	\$1,103,638	\$1,060,095
Massachusetts College of Art and Design	\$1,856,766	\$1,812,037	\$2,391,697	\$3,280,787	\$2,236,409
Massachusetts College of Liberal Arts	\$1,075,737	\$862,484	\$1,561,878	\$2,316,092	\$1,852,056
Massachusetts Maritime Academy	\$2,668,510	\$2,554,622	\$4,242,217	\$4,657,510	\$4,031,438
Salem State University	\$3,479,233	\$2,427,198	\$2,164,061	\$8,096,375	\$3,652,189
Westfield State University	\$680,586	\$806,969	\$500,516	\$501,411	\$648,611
Worcester State University	\$848,910	\$1,495,833	\$1,407,060	\$1,599,430	\$1,949,831
State Universities	\$14,303,280	\$13,756,610	\$17,981,416	\$28,632,292	\$17,990,013
State Universities excludes MCAD and MMA	\$9,778,004	\$9,389,951	\$11,347,502	\$20,693,995	\$11,722,166

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Source: HEIRS-Fiscal

**Total Foundation Endowment*
(Institution and Foundation)**

Institution	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012	Fiscal Year 2013
Bridgewater State University	\$15,462,576	\$17,265,871	\$13,510,298	\$12,103,288	\$15,433,331
Fitchburg State University	\$8,903,351	\$10,251,327	\$11,393,315	\$11,655,200	\$12,549,116
Framingham State University	\$4,444,130	\$4,387,797	\$4,302,025	\$4,164,779	\$4,115,649
Massachusetts College of Art and Design	\$9,674,028	\$10,793,944	\$12,818,738	\$13,640,000	\$14,455,475
Massachusetts College of Liberal Arts	\$7,278,887	\$7,124,938	\$8,404,059	\$8,630,175	\$9,624,333
Massachusetts Maritime Academy	\$5,879,774	\$6,492,456	\$7,514,823	\$8,371,233	\$8,224,710
Salem State University	\$10,622,931	\$11,682,361	\$12,646,421	\$17,114,389	\$18,869,204
Westfield State University	\$3,562,938	\$4,191,963	\$4,817,451	\$4,864,638	\$5,498,146
Worcester State University	\$10,216,280	\$11,176,441	\$13,342,923	\$13,067,151	\$15,640,255
State Universities	\$76,044,895	\$83,367,098	\$88,750,053	\$93,610,853	\$104,410,219
State Universities excludes MCAD and MMA	\$60,491,093	\$66,080,698	\$68,416,492	\$71,599,620	\$81,730,034

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Source: HEIRS

Appendices

- Appendix A:
 - Fall Unduplicated Credit Headcount
 - Total Degrees Conferred
- Appendix B:
 - Tuition and Fees at Massachusetts Public Colleges and University
- Appendix C:
 - Four-, Five-, and Six-Year Graduation Rates

Fall Unduplicated Credit Headcount											
Institution	Credit Type	Fall 2004	Fall 2005	Fall 2006	Fall 2007	Fall 2008	Fall 2009	Fall 2010	Fall 2011	Fall 2012	Fall 2013
Bridgewater State University	Undergraduate	7,753	7,783	7,825	8,160	8,497	8,903	9,328	9,552	9,684	9,615
	Graduate	1,978	1,756	1,830	1,774	1,772	1,871	1,873	1,742	1,733	1,652
	Total	9,731	9,539	9,655	9,934	10,269	10,774	11,201	11,294	11,417	11,267
Fitchburg State University	Undergraduate	3,522	3,653	3,768	3,835	4,057	4,223	4,274	4,172	4,163	4,245
	Graduate	1,679	1,687	1,740	2,857	2,704	2,820	2,497	2,719	2,726	2,435
	Total	5,201	5,340	5,508	6,692	6,761	7,043	6,771	6,891	6,889	6,680
Framingham State University	Undergraduate	3,873	3,772	3,829	3,828	3,962	3,847	3,858	4,321	4,489	4,584
	Graduate	2,142	2,102	2,032	2,075	2,124	2,142	2,095	2,094	2,017	1,845
	Total	6,015	5,874	5,861	5,903	6,086	5,989	5,953	6,415	6,506	6,429
Massachusetts College of Art and Design	Undergraduate	1,933	1,991	2,136	2,153	2,196	2,261	2,259	2,258	2,175	2,120
	Graduate	132	136	150	158	150	161	187	164	151	144
	Total	2,065	2,127	2,286	2,311	2,346	2,422	2,446	2,422	2,326	2,264
Massachusetts College of Liberal Arts	Undergraduate	1,434	1,435	1,454	1,550	1,584	1,675	1,721	1,673	1,600	1,538
	Graduate	403	393	351	291	358	287	253	213	199	178
	Total	1,837	1,828	1,805	1,841	1,942	1,962	1,974	1,886	1,799	1,716
Massachusetts Maritime Academy	Undergraduate	912	969	1,001	1,075	1,117	1,191	1,200	1,278	1,312	1,376
	Graduate	41	39	44	60	87	97	96	90	103	100
	Total	953	1,008	1,045	1,135	1,204	1,288	1,296	1,368	1,415	1,476
Salem State University	Undergraduate	6,771	7,295	7,455	7,607	7,677	7,764	7,839	7,704	7,741	7,664
	Graduate	2,576	2,567	2,775	2,478	2,480	2,361	2,154	1,942	1,715	1,637
	Total	9,347	9,862	10,230	10,085	10,157	10,125	9,993	9,646	9,456	9,301
Westfield State University	Undergraduate	4,299	4,667	4,766	4,699	4,867	5,043	5,203	5,397	5,370	5,692
	Graduate	615	678	741	693	681	632	688	695	711	679
	Total	4,914	5,345	5,507	5,392	5,548	5,675	5,891	6,092	6,081	6,371
Worcester State University	Undergraduate	4,554	4,598	4,626	4,602	4,643	4,703	4,830	5,277	5,307	5,556
	Graduate	850	873	814	756	735	770	878	927	914	891
	Total	5,404	5,471	5,440	5,358	5,378	5,473	5,708	6,204	6,221	6,447
State Universities	Undergraduate	35,051	36,163	36,860	37,509	38,600	39,610	40,512	41,632	41,841	42,390
	Graduate	10,416	10,231	10,477	11,142	11,091	11,141	10,721	10,586	10,269	9,561
	Total	45,467	46,394	47,337	48,651	49,691	50,751	51,233	52,218	52,110	51,951
State Universities excludes MCAD and MMA	Undergraduate	32,206	33,203	33,723	34,281	35,287	36,158	37,053	38,096	38,354	38,894
	Graduate	10,243	10,056	10,283	10,924	10,854	10,883	10,438	10,332	10,015	9,317
	Total	42,449	43,259	44,006	45,205	46,141	47,041	47,491	48,428	48,369	48,211

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Source: HEIRS

Total Degrees Conferred 10 Years											
Institution	Degree Type	Fiscal Year 2004	Fiscal Year 2005	Fiscal Year 2006	Fiscal Year 2007	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012	Fiscal Year 2013
Bridgewater State University	Certificate	1	0	0	2	0	2	0	0	0	1
	Bachelor	1,232	1,232	1,331	1,342	1,413	1,492	1,514	1,680	1,747	1,914
	Post-Bacc. Certificate	156	144	158	157	103	113	107	124	87	75
	Master	246	341	385	364	413	399	410	422	402	453
	Certificate of Adv. Grad. Study	35	64	61	45	74	39	46	40	33	31
	Total	1,670	1,781	1,935	1,910	2,003	2,045	2,077	2,266	2,269	2,474
Fitchburg State University	Certificate	4	4	3	1	3	2	3	1	3	2
	Bachelor	579	489	560	622	628	640	696	697	812	818
	Post-Bacc. Certificate	10	3	1	5	6	7	2	2	1	23
	Master	465	368	484	475	370	531	461	506	435	439
	Certificate of Adv. Grad. Study	38	50	53	55	66	60	55	51	37	24
	Total	1,096	914	1,101	1,158	1,073	1,240	1,217	1,257	1,288	1,306
Framingham State University	Certificate	0	0	0	0	0	0	0	0	0	0
	Bachelor	588	658	674	714	631	664	722	729	703	735
	Post-Bacc. Certificate	44	47	36	66	63	45	50	52	55	46
	Master	651	546	497	453	462	409	555	447	546	425
	Certificate of Adv. Grad. Study	0	0	0	0	0	0	0	0	0	0
	Total	1,283	1,251	1,207	1,233	1,156	1,118	1,327	1,228	1,304	1,206
Massachusetts College of Art and Design	Certificate	16	25	13	23	15	28	17	17	17	18
	Bachelor	297	284	317	277	274	290	361	339	377	341
	Post-Bacc. Certificate	15	13	12	15	13	12	7	8	5	4
	Master	25	46	28	38	50	52	48	74	60	72
	Certificate of Adv. Grad. Study	0	0	0	0	0	0	0	0	0	0
	Total	353	368	370	353	352	382	433	438	459	435
Massachusetts College of Liberal Arts	Certificate	0	0	0	0	1	1	0	0	0	0
	Bachelor	271	291	298	303	299	293	315	353	357	359
	Post-Bacc. Certificate	0	0	0	0	0	0	0	0	3	0
	Master	29	47	36	27	37	42	34	37	27	57
	Certificate of Adv. Grad. Study	0	0	12	1	27	11	2	6	16	4
	Total	300	338	346	331	364	347	351	396	403	420

Total Degrees Conferred 10 Years											
Institution	Degree Type	Fiscal Year 2004	Fiscal Year 2005	Fiscal Year 2006	Fiscal Year 2007	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011	Fiscal Year 2012	Fiscal Year 2013
Massachusetts Maritime Academy	Certificate	0	0	0	0	0	0	10	8	0	0
	Bachelor	155	177	148	198	189	203	182	209	259	283
	Post-Bacc. Certificate	0	0	0	0	0	0	0	0	0	0
	Master	0	21	18	19	23	42	43	45	43	48
	Certificate of Adv. Grad. Study	0	0	0	0	0	0	0	0	0	0
	Total	155	198	166	217	212	245	235	262	302	331
Salem State University	Certificate	0	0	0	6	6	7	10	9	9	16
	Bachelor	830	845	924	1,059	1,213	1,203	1,246	1,330	1,458	1,500
	Post-Bacc. Certificate	1	0	6	8	10	16	27	14	10	26
	Master	468	458	468	528	649	511	556	527	512	458
	Certificate of Adv. Grad. Study	23	20	42	47	46	39	55	10	42	41
	Total	1,322	1,323	1,440	1,648	1,924	1,776	1,894	1,890	2,031	2,041
Westfield State University	Certificate	0	0	0	0	0	0	0	0	0	0
	Bachelor	876	867	904	933	919	1,026	1,082	1,044	1,148	1,151
	Post-Bacc. Certificate	29	25	0	6	21	27	24	21	32	23
	Master	113	74	103	153	131	173	170	139	184	185
	Certificate of Adv. Grad. Study	12	8	11	3	11	5	3	6	6	3
	Total	1,030	974	1,018	1,095	1,082	1,231	1,279	1,210	1,370	1,362
Worcester State University	Certificate	0	0	0	0	0	0	0	0	0	0
	Bachelor	697	705	729	758	762	810	768	809	861	923
	Post-Bacc. Certificate	106	137	148	174	131	186	145	187	169	174
	Master	160	147	171	144	183	184	186	179	194	190
	Certificate of Adv. Grad. Study	0	0	0	0	0	3	9	3	8	5
	Total	963	989	1,048	1,076	1,076	1,183	1,108	1,178	1,232	1,292
State Universities	Certificate	21	29	16	32	25	40	40	35	29	37
	Bachelor	5,525	5,548	5,885	6,206	6,328	6,621	6,886	7,190	7,722	8,024
	Post-Bacc. Certificate	361	369	361	431	347	406	362	408	362	371
	Master	2,157	2,048	2,190	2,201	2,318	2,343	2,463	2,376	2,403	2,327
	Certificate of Adv. Grad. Study	108	142	179	151	224	157	170	116	142	108
	Total	8,172	8,136	8,631	9,021	9,242	9,567	9,921	10,125	10,658	10,867
State Universities excludes MCAD and MMA	Certificate	5	4	3	9	10	12	13	10	12	19
	Bachelor	5,073	5,087	5,420	5,731	5,865	6,128	6,343	6,642	7,086	7,400
	Post-Bacc. Certificate	346	356	349	416	334	394	355	400	357	367
	Master	2,132	1,981	2,144	2,144	2,245	2,249	2,372	2,257	2,300	2,207
	Certificate of Adv. Grad. Study	108	142	179	151	224	157	170	116	142	108
	Total	7,664	7,570	8,095	8,451	8,678	8,940	9,253	9,425	9,897	10,101

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Source: HEIRS

Note: Degrees conferred data in HEIRS was cleaned to remove occurrences of duplicate degrees reported in multiple years. Because of this process, some institutions' data is slightly different for earlier years.

**Tuition at Massachusetts Public Colleges and Universities
(Based on Fall Resident Undergraduate State-Supported Rates)**

Segment	Institution	FY-2005	FY-2006	FY-2007	FY-2008	FY-2009	FY-2010	FY-2011	FY-2012	FY-2013	FY-2014	1 Yr % Chg
University of Massachusetts	University of Massachusetts Amherst	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	0%
	University of Massachusetts Boston	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	\$1,714	0%
	University of Massachusetts Dartmouth	\$1,418	\$1,418	\$1,418	\$1,418	\$1,418	\$1,418	\$1,418	\$1,418	\$1,418	\$1,418	0%
	University of Massachusetts Lowell	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	\$1,454	0%
State Universities	Bridgewater State University	\$910	\$910	\$910	\$910	\$910	\$910	\$910	\$910	\$910	\$910	0%
	Fitchburg State University	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	0%
	Framingham State University	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	0%
	Massachusetts College of Art and Design	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	0%
	Massachusetts College of Liberal Arts	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	\$1,030	0%
	Massachusetts Maritime Academy	\$1,030	\$1,062	\$1,094	\$1,138	\$1,184	\$1,242	\$1,342	\$1,396	\$1,466	\$1,466	0%
	Salem State University	\$910	\$910	\$910	\$910	\$910	\$910	\$910	\$910	\$910	\$910	0%
	Westfield State University	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	0%
Worcester State University	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	\$970	0%	
Community Colleges	Berkshire Community College	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	0%
	Bristol Community College	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
	Bunker Hill Community College	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
	Cape Cod Community College	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
	Greenfield Community College	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	0%
	Holyoke Community College	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
	Mass Bay Community College	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
	Massasoit Community College	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
	Middlesex Community College	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
	Mt. Wachusett Community College	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	0%
	North Shore Community College	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	0%
	Northern Essex Community College	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	0%
	Quinsigamond Community College	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	\$720	0%
	Roxbury Community College	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	\$780	0%
Springfield Technical Community College	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	0%	
Weighted Average	University of Massachusetts*	\$1,618	\$1,618	\$1,618	\$1,618	\$1,619	\$1,618	\$1,616	\$1,618	\$1,619	\$1,618	0%
	State Universities*	\$954	\$954	\$955	\$957	\$959	\$961	\$965	\$966	\$970	\$970	0%
	State Universities excludes MCAD and MMA**	\$947	\$946	\$946	\$946	\$946	\$946	\$946	\$946	\$946	\$946	0%
	Community Colleges	\$734	\$734	\$734	\$734	\$733	\$733	\$733	\$733	\$733	\$733	0%
	All Colleges and Universities*	\$1,078	\$1,077	\$1,080	\$1,082	\$1,083	\$1,082	\$1,072	\$1,077	\$1,081	\$1,083	0%
	All Colleges and Universities excludes MCAD and MMA*	\$1,079	\$1,077	\$1,081	\$1,082	\$1,082	\$1,081	\$1,070	\$1,074	\$1,078	\$1,079	0%
All Four Year Institutions*	\$1,332	\$1,327	\$1,325	\$1,325	\$1,328	\$1,331	\$1,334	\$1,338	\$1,339	\$1,339	0%	

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Source: HEIRS

*Weighted data calculated based on % Undergraduate FTE of total Segment and overall. (FTE figures used for calculation are one year in arrears due to reporting schedules.)

**Mass Maritime and Mass College of Art and Design are reported separately because they are specialty schools and for purpose of Performance Measurement are not compared to other MA state colleges.

**Mandatory Fees at Massachusetts Public Colleges and Universities
(Based on Fall Resident Undergraduate State-Supported Rates)**

Segment	Institution	FY-2005	FY-2006	FY-2007	FY-2008	FY-2009	FY-2010	FY-2011	FY-2012	FY-2013	FY-2014	1 Yr % Chg
University of Massachusetts	University of Massachusetts Amherst	\$7,298	\$7,566	\$7,886	\$8,210	\$8,520	\$8,920	\$10,020	\$10,900	\$11,518	\$11,546	0%
	University of Massachusetts Boston	\$6,312	\$6,554	\$6,834	\$7,126	\$7,400	\$7,800	\$8,900	\$9,696	\$10,254	\$10,254	0%
	University of Massachusetts Dartmouth	\$6,388	\$6,622	\$6,894	\$7,178	\$7,444	\$7,844	\$8,944	\$9,720	\$10,268	\$10,268	0%
	University of Massachusetts Lowell	\$6,438	\$6,712	\$6,990	\$7,278	\$7,552	\$7,952	\$9,052	\$9,744	\$10,394	\$10,644	2%
State Universities	Bridgewater State University	\$4,416	\$4,596	\$4,956	\$5,124	\$5,328	\$5,694	\$6,144	\$6,644	\$7,144	\$7,144	0%
	Fitchburg State University	\$3,618	\$4,032	\$4,572	\$5,022	\$5,430	\$5,930	\$6,830	\$7,330	\$7,740	\$8,016	4%
	Framingham State University	\$3,688	\$4,034	\$4,480	\$4,828	\$5,172	\$5,570	\$6,096	\$6,610	\$7,114	\$7,114	0%
	Massachusetts College of Art and Design	\$5,370	\$5,820	\$6,170	\$6,420	\$6,870	\$7,370	\$7,970	\$8,670	\$9,370	\$9,370	0%
	Massachusetts College of Liberal Arts	\$4,388	\$4,586	\$4,896	\$5,138	\$5,396	\$5,846	\$6,546	\$7,046	\$7,496	\$7,496	0%
	Massachusetts Maritime Academy	\$4,334	\$4,446	\$4,580	\$4,548	\$4,644	\$4,880	\$5,268	\$5,444	\$5,740	\$5,724	0%
	Salem State University	\$4,544	\$4,684	\$5,120	\$5,360	\$5,610	\$5,940	\$6,320	\$6,820	\$7,200	\$7,220	0%
	Westfield State University	\$3,888	\$4,688	\$4,980	\$5,240	\$5,482	\$6,048	\$6,462	\$6,918	\$7,328	\$7,328	0%
	Worcester State University	\$3,610	\$4,110	\$4,570	\$4,896	\$5,200	\$5,636	\$6,186	\$6,684	\$7,188	\$7,188	0%
	Community Colleges	Berkshire Community College	\$2,610	\$2,820	\$2,896	\$3,046	\$3,150	\$3,900	\$4,410	\$4,820	\$5,030	\$5,030
Bristol Community College		\$2,520	\$3,030	\$3,030	\$3,030	\$3,120	\$3,734	\$3,734	\$4,334	\$4,484	\$4,484	0%
Bunker Hill Community College		\$2,280	\$2,280	\$2,280	\$2,460	\$2,760	\$3,060	\$3,210	\$3,510	\$3,510	\$3,510	0%
Cape Cod Community College		\$2,940	\$2,940	\$2,940	\$3,226	\$3,360	\$3,600	\$3,810	\$4,190	\$4,370	\$4,370	0%
Greenfield Community College		\$2,868	\$3,202	\$3,318	\$3,708	\$3,858	\$4,038	\$4,578	\$4,938	\$5,238	\$5,238	0%
Holyoke Community College		\$2,378	\$2,468	\$2,558	\$2,708	\$2,838	\$3,078	\$3,330	\$3,570	\$3,700	\$3,700	0%
Mass Bay Community College		\$2,930	\$2,930	\$2,930	\$2,930	\$3,890	\$3,890	\$3,890	\$4,580	\$4,580	\$4,580	0%
Massasoit Community College		\$2,610	\$2,610	\$2,610	\$2,610	\$2,790	\$3,390	\$3,930	\$3,930	\$4,650	\$4,650	0%
Middlesex Community College		\$2,930	\$2,930	\$3,020	\$3,140	\$3,290	\$3,830	\$4,130	\$4,430	\$4,610	\$4,610	0%
Mt. Wachusett Community College		\$3,260	\$3,220	\$3,370	\$3,670	\$3,790	\$4,240	\$4,690	\$4,840	\$4,990	\$4,990	0%
North Shore Community College		\$2,640	\$2,730	\$2,730	\$2,880	\$3,000	\$3,360	\$3,900	\$4,110	\$4,320	\$4,320	0%
Northern Essex Community College		\$2,220	\$2,400	\$2,310	\$2,580	\$2,760	\$3,120	\$3,480	\$3,660	\$3,960	\$4,110	4%
Quinsigamond Community College		\$2,880	\$2,880	\$3,030	\$3,150	\$3,240	\$3,840	\$4,020	\$4,620	\$4,710	\$4,710	0%
Roxbury Community College		\$2,680	\$2,680	\$2,680	\$2,880	\$2,970	\$3,210	\$3,530	\$4,122	\$4,130	\$4,130	0%
Springfield Technical Community College		\$2,454	\$2,604	\$2,706	\$2,826	\$2,946	\$3,186	\$3,636	\$4,026	\$4,356	\$4,356	0%
Weighted Average	University of Massachusetts*	\$6,813	\$7,081	\$7,382	\$7,687	\$7,966	\$8,357	\$9,447	\$10,265	\$10,867	\$10,926	0%
	State Universities*	\$4,152	\$4,502	\$4,900	\$5,166	\$5,441	\$5,857	\$6,373	\$6,866	\$7,313	\$7,336	0%
	State Universities excludes MCAD and MMA**	\$4,077	\$4,431	\$4,843	\$5,117	\$5,391	\$5,812	\$6,328	\$6,820	\$7,266	\$7,296	0%
	Community Colleges	\$2,651	\$2,743	\$2,785	\$2,920	\$3,118	\$3,511	\$3,805	\$4,150	\$4,342	\$4,345	0%
	All Colleges and Universities*	\$4,388	\$4,597	\$4,835	\$5,068	\$5,312	\$5,701	\$6,239	\$6,793	\$7,210	\$7,250	0%
	All Colleges and Universities excludes MCAD and MMA*	\$4,375	\$4,582	\$4,819	\$5,053	\$5,297	\$5,686	\$6,225	\$6,781	\$7,197	\$7,239	0%
All Four Year Institutions*	\$5,668	\$5,952	\$6,282	\$6,567	\$6,854	\$7,267	\$8,113	\$8,807	\$9,331	\$9,380	0%	

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Source: HEIRS

*Weighted data calculated based on % Undergraduate FTE of total Segment and overall. (FTE figures used for calculation are one year in arrears due to reporting schedules.)

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**Tuition and Mandatory Fees at Massachusetts Public Colleges and Universities
(Based on Fall Resident Undergraduate State-Supported Rates)**

Segment	Institution	FY-2005	FY-2006	FY-2007	FY-2008	FY-2009	FY-2010	FY-2011	FY-2012	FY-2013	FY-2014	1 Yr % Chg
University of Massachusetts	University of Massachusetts Amherst	\$9,012	\$9,280	\$9,600	\$9,924	\$10,234	\$10,634	\$11,734	\$12,614	\$13,232	\$13,260	0%
	University of Massachusetts Boston	\$8,026	\$8,268	\$8,548	\$8,840	\$9,114	\$9,514	\$10,614	\$11,410	\$11,968	\$11,968	0%
	University of Massachusetts Dartmouth	\$7,806	\$8,040	\$8,312	\$8,596	\$8,862	\$9,262	\$10,362	\$11,138	\$11,686	\$11,686	0%
	University of Massachusetts Lowell	\$7,892	\$8,166	\$8,444	\$8,732	\$9,006	\$9,406	\$10,506	\$11,198	\$11,848	\$12,098	2%
State Universities	Bridgewater State University	\$5,326	\$5,506	\$5,866	\$6,034	\$6,238	\$6,604	\$7,054	\$7,554	\$8,054	\$8,054	0%
	Fitchburg State University	\$4,588	\$5,002	\$5,542	\$5,992	\$6,400	\$6,900	\$7,800	\$8,300	\$8,710	\$8,986	3%
	Framingham State University	\$4,658	\$5,004	\$5,450	\$5,798	\$6,142	\$6,540	\$7,066	\$7,580	\$8,084	\$8,084	0%
	Massachusetts College of Art and Design	\$6,400	\$6,850	\$7,200	\$7,450	\$7,900	\$8,400	\$9,000	\$9,700	\$10,400	\$10,400	0%
	Massachusetts College of Liberal Arts	\$5,418	\$5,616	\$5,926	\$6,168	\$6,426	\$6,876	\$7,576	\$8,076	\$8,526	\$8,526	0%
	Massachusetts Maritime Academy	\$5,364	\$5,508	\$5,674	\$5,686	\$5,828	\$6,122	\$6,610	\$6,840	\$7,206	\$7,190	0%
	Salem State University	\$5,454	\$5,594	\$6,030	\$6,270	\$6,520	\$6,850	\$7,230	\$7,730	\$8,110	\$8,130	0%
	Westfield State University	\$4,858	\$5,658	\$5,950	\$6,210	\$6,452	\$7,018	\$7,432	\$7,888	\$8,298	\$8,298	0%
	Worcester State University	\$4,580	\$5,080	\$5,540	\$5,866	\$6,170	\$6,606	\$7,156	\$7,654	\$8,158	\$8,158	0%
	Community Colleges	Berkshire Community College	\$3,390	\$3,600	\$3,676	\$3,826	\$3,930	\$4,680	\$5,190	\$5,600	\$5,810	\$5,810
Bristol Community College		\$3,240	\$3,750	\$3,750	\$3,750	\$3,840	\$4,454	\$4,454	\$5,054	\$5,204	\$5,204	0%
Bunker Hill Community College		\$3,000	\$3,000	\$3,000	\$3,180	\$3,480	\$3,780	\$3,930	\$4,230	\$4,230	\$4,230	0%
Cape Cod Community College		\$3,660	\$3,660	\$3,660	\$3,946	\$4,080	\$4,320	\$4,530	\$4,910	\$5,090	\$5,090	0%
Greenfield Community College		\$3,648	\$3,982	\$4,098	\$4,488	\$4,638	\$4,818	\$5,358	\$5,718	\$6,018	\$6,018	0%
Holyoke Community College		\$3,098	\$3,188	\$3,278	\$3,428	\$3,558	\$3,798	\$4,050	\$4,290	\$4,420	\$4,420	0%
Mass Bay Community College		\$3,650	\$3,650	\$3,650	\$3,650	\$4,610	\$4,610	\$4,610	\$5,300	\$5,300	\$5,300	0%
Massasoit Community College		\$3,330	\$3,330	\$3,330	\$3,330	\$3,510	\$4,110	\$4,650	\$4,650	\$5,370	\$5,370	0%
Middlesex Community College		\$3,650	\$3,650	\$3,740	\$3,860	\$4,010	\$4,550	\$4,850	\$5,150	\$5,330	\$5,330	0%
Mt. Wachusett Community College		\$4,010	\$3,970	\$4,120	\$4,420	\$4,540	\$4,990	\$5,440	\$5,590	\$5,740	\$5,740	0%
North Shore Community College		\$3,390	\$3,480	\$3,480	\$3,630	\$3,750	\$4,110	\$4,650	\$4,860	\$5,070	\$5,070	0%
Northern Essex Community College		\$2,970	\$3,150	\$3,060	\$3,330	\$3,510	\$3,870	\$4,230	\$4,410	\$4,710	\$4,860	3%
Quinsigamond Community College		\$3,600	\$3,600	\$3,750	\$3,870	\$3,960	\$4,560	\$4,740	\$5,340	\$5,430	\$5,430	0%
Roxbury Community College		\$3,460	\$3,460	\$3,460	\$3,660	\$3,750	\$3,990	\$4,310	\$4,902	\$4,910	\$4,910	0%
Springfield Technical Community College		\$3,204	\$3,354	\$3,456	\$3,576	\$3,696	\$3,936	\$4,386	\$4,776	\$5,106	\$5,106	0%
Weighted Average	University of Massachusetts*	\$8,431	\$8,699	\$9,001	\$9,305	\$9,585	\$9,974	\$11,063	\$11,883	\$12,486	\$12,544	0%
	State Universities*	\$5,106	\$5,456	\$5,855	\$6,123	\$6,400	\$6,818	\$7,338	\$7,832	\$8,283	\$8,306	0%
	State Universities excludes MCAD and MMA**	\$5,024	\$5,377	\$5,789	\$6,063	\$6,337	\$6,757	\$7,274	\$7,766	\$8,212	\$8,242	0%
	Community Colleges	\$3,385	\$3,477	\$3,519	\$3,654	\$3,851	\$4,244	\$4,538	\$4,883	\$5,075	\$5,078	0%
	All Colleges and Universities*	\$5,466	\$5,673	\$5,915	\$6,149	\$6,394	\$6,782	\$7,311	\$7,870	\$8,291	\$8,333	0%
	All Colleges and Universities excludes MCAD and MMA*	\$5,454	\$5,659	\$5,900	\$6,135	\$6,379	\$6,767	\$7,296	\$7,856	\$8,275	\$8,318	0%
All Four Year Institutions*	\$7,000	\$7,280	\$7,607	\$7,892	\$8,182	\$8,598	\$9,447	\$10,145	\$10,670	\$10,719	0%	

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Source: HEIRS

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**Four, Five, and Six-Year Graduation Rate
(First-time Full-time Baccalaureate Degree-seeking Freshmen Cohort)**

Institution	Category	Cohort Year 2002	Cohort Year 2003	Cohort Year 2004	Cohort Year 2005	Cohort Year 2006
Bridgewater State University	Total Number of Students	1,272	1,285	1,266	1,314	1,321
	Total Number Graduated in 4 Years	277	320	306	339	368
	% Graduated in 4 Years	21.8%	24.9%	24.2%	25.8%	27.9%
	Total Number Graduated in 5 Years	585	617	619	605	654
	% Graduated in 5 Years	46.0%	48.0%	48.9%	46.0%	49.5%
	Total Number Graduated in 6 Years	647	690	673	679	718
	% Graduated in 6 Years	50.9%	53.7%	53.2%	51.7%	54.4%
Fitchburg State University	Total Number of Students	496	585	713	599	728
	Total Number Graduated in 4 Years	119	144	153	125	172
	% Graduated in 4 Years	24.0%	24.6%	21.5%	20.9%	23.6%
	Total Number Graduated in 5 Years	228	272	328	259	335
	% Graduated in 5 Years	46.0%	46.5%	46.0%	43.2%	46.0%
	Total Number Graduated in 6 Years	251	305	369	283	370
	% Graduated in 6 Years	50.6%	52.1%	51.8%	47.2%	50.8%
Framingham State University	Total Number of Students	716	617	642	666	714
	Total Number Graduated in 4 Years	193	202	187	210	242
	% Graduated in 4 Years	27.0%	32.7%	29.1%	31.5%	33.9%
	Total Number Graduated in 5 Years	330	309	298	319	350
	% Graduated in 5 Years	46.1%	50.1%	46.4%	47.9%	49.0%
	Total Number Graduated in 6 Years	352	322	328	344	368
	% Graduated in 6 Years	49.2%	52.2%	51.1%	51.7%	51.5%
Massachusetts College of Art and Design	Total Number of Students	217	232	242	261	326
	Total Number Graduated in 4 Years	104	97	90	113	144
	% Graduated in 4 Years	47.9%	41.8%	37.2%	43.3%	44.2%
	Total Number Graduated in 5 Years	134	140	126	164	198
	% Graduated in 5 Years	61.8%	60.3%	52.1%	62.8%	60.7%
	Total Number Graduated in 6 Years	140	150	136	177	211
	% Graduated in 6 Years	64.5%	64.7%	56.2%	67.8%	64.7%

**Four, Five, and Six-Year Graduation Rate
(First-time Full-time Baccalaureate Degree-seeking Freshmen Cohort)**

Institution	Category	Cohort Year 2002	Cohort Year 2003	Cohort Year 2004	Cohort Year 2005	Cohort Year 2006
Massachusetts College of Liberal Arts	Total Number of Students	265	244	263	271	299
	Total Number Graduated in 4 Years	106	91	99	104	94
	% Graduated in 4 Years	40.0%	37.3%	37.6%	38.4%	31.4%
	Total Number Graduated in 5 Years	146	112	127	137	132
	% Graduated in 5 Years	55.1%	45.9%	48.3%	50.6%	44.1%
	Total Number Graduated in 6 Years	151	122	135	144	140
	% Graduated in 6 Years	57.0%	50.0%	51.3%	53.1%	46.8%
Massachusetts Maritime Academy	Total Number of Students	220	249	237	262	246
	Total Number Graduated in 4 Years	89	117	119	121	108
	% Graduated in 4 Years	40.5%	47.0%	50.2%	46.2%	43.9%
	Total Number Graduated in 5 Years	115	154	149	161	141
	% Graduated in 5 Years	52.3%	61.8%	62.9%	61.5%	57.3%
	Total Number Graduated in 6 Years	120	158	158	171	150
	% Graduated in 6 Years	54.5%	63.5%	66.7%	65.3%	61.0%
Salem State University	Total Number of Students	837	994	1,022	1,207	1,128
	Total Number Graduated in 4 Years	120	133	153	201	226
	% Graduated in 4 Years	14.3%	13.4%	15.0%	16.7%	20.0%
	Total Number Graduated in 5 Years	301	367	376	420	427
	% Graduated in 5 Years	36.0%	36.9%	36.8%	34.8%	37.9%
	Total Number Graduated in 6 Years	364	431	432	503	512
	% Graduated in 6 Years	43.5%	43.4%	42.3%	41.7%	45.4%
Westfield State University	Total Number of Students	914	847	848	1,176	1,152
	Total Number Graduated in 4 Years	381	352	382	520	508
	% Graduated in 4 Years	41.7%	41.6%	45.0%	44.2%	44.1%
	Total Number Graduated in 5 Years	518	472	489	674	657
	% Graduated in 5 Years	56.7%	55.7%	57.7%	57.3%	57.0%
	Total Number Graduated in 6 Years	536	489	513	686	689
	% Graduated in 6 Years	58.6%	57.7%	60.5%	58.3%	59.8%

**Four, Five, and Six-Year Graduation Rate
(First-time Full-time Baccalaureate Degree-seeking Freshmen Cohort)**

Institution	Category	Cohort Year 2002	Cohort Year 2003	Cohort Year 2004	Cohort Year 2005	Cohort Year 2006
Worcester State University	Total Number of Students	507	622	625	639	667
	Total Number Graduated in 4 Years	126	148	158	182	217
	% Graduated in 4 Years	24.9%	23.8%	25.3%	28.5%	32.5%
	Total Number Graduated in 5 Years	215	257	259	275	310
	% Graduated in 5 Years	42.4%	41.3%	41.4%	43.0%	46.5%
	Total Number Graduated in 6 Years	241	276	282	300	340
	% Graduated in 6 Years	47.5%	44.4%	45.1%	46.9%	51.0%
State Universities	Total Number of Students	5,444	5,675	5,858	6,395	6,581
	Total Number Graduated in 4 Years	1,515	1,604	1,647	1,915	2,079
	% Graduated in 4 Years	27.8%	28.3%	28.1%	29.9%	31.6%
	Total Number Graduated in 5 Years	2,572	2,700	2,771	3,014	3,204
	% Graduated in 5 Years	47.2%	47.6%	47.3%	47.1%	48.7%
	Total Number Graduated in 6 Years	2,802	2,943	3,026	3,287	3,498
	% Graduated in 6 Years	51.5%	51.9%	51.7%	51.4%	53.2%
State Universities excluding MCAD and MMA	Total Number of Students	5,007	5,194	5,379	5,872	6,009
	Total Number Graduated in 4 Years	1,322	1,390	1,438	1,681	1,827
	% Graduated in 4 Years	26.4%	26.8%	26.7%	28.6%	30.4%
	Total Number Graduated in 5 Years	2,323	2,406	2,496	2,689	2,865
	% Graduated in 5 Years	46.4%	46.3%	46.4%	45.8%	47.7%
	Total Number Graduated in 6 Years	2,542	2,635	2,732	2,939	3,137
	% Graduated in 6 Years	50.8%	50.7%	50.8%	50.1%	52.2%

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Source: IPEDS