

NOTICE

In accordance with MGLA Chapter 30A and amended by On March 29, 2023, Governor Healey signed Chapter 2 of the Acts of 2023, which amongst other things, extends the remote meeting provisions. Specifically, this extension allows public bodies to continue holding meetings remotely without a quorum of the public body physically present at a meeting location, and to provide "adequate, alternative" access to remote meetings.

Notice is hereby given of a Board of Trustees Off-site meeting on

Date: Friday, December 12, 2025

Location: In-person & Remote participation meeting

Hawthorne Hotel, Salem Common or

Participation link: Please click the link below to join the webinar:

https://salemstate.zoom.us/j/83812874352?pwd=9BS53CajhxGR4qrzxnSlpqBBvQRNkL.1

Board/Committee <u>Time</u>

Salem State University Board of Trustees Off-site meeting (in person & remote meeting) All discussion – no action items: 9:00 am - 1:00 pm

I.	Call to Order	9:00
II.	Ice Breaker	9:10
III.	Governance	9:20
	Trusteeship: Keeping Trust to Mission in Challenging Times	

Board Self-Evaluation Review
Board Meeting Modality

Break (5 minutes)

IV.	Strategic Priorities & Innovation	10:05
	Adapting/Implementing Al for Student Outcomes and	Operational

Adopting/Implementing AI for Student Outcomes and Operational Effectiveness

V.	Strategic Plan 2027	10:40
VI.	Questions & Wrap Up	11:20

Break (10 minutes)

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VII.	Brittany Motley, EAB	12:00

State of the Sector: Navigating Upheaval on Four Fronts

VIII. Adjourn 1:00

Posted: 11/17/25