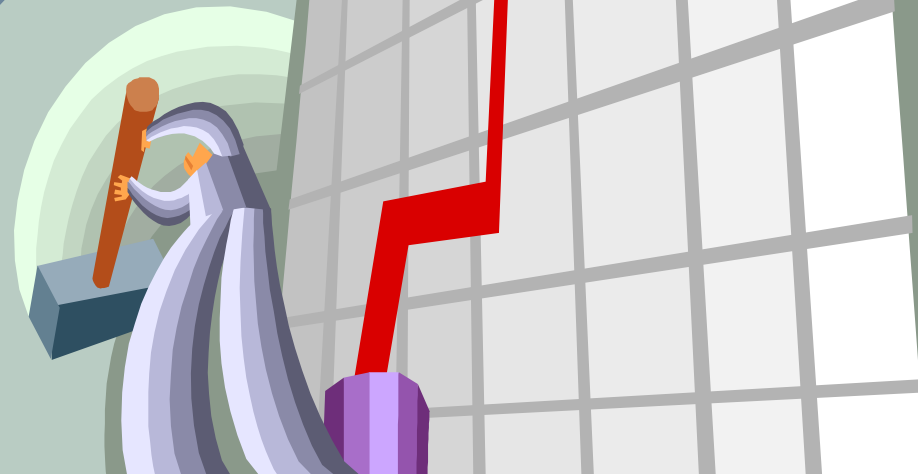


Massachusetts  
State Universities

**Key Performance  
Indicators**  
*Linear Trends*



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# Performance Accountability Objective: Access and Affordability

- Annual Unduplicated Credit Headcount (Undergraduate and Graduate)
- Annual FTE Enrollment (Undergraduate and Graduate)
- Fall Unduplicated Credit Headcount (Undergraduate and Graduate)
- Fall FTE Enrollment (Undergraduate and Graduate)
- Tuition and fees as Percent of State Median Family Income
- Percent of Total Undergraduate Enrollment Comprised of Minorities

## Annual Unduplicated Credit Headcount

		Fiscal Year				
		2006	2007	2008	2009	2010
Bridgewater State University	Undergraduate	9,088	9,192	9,388	9,594	10,168
	Graduate	2,651	2,850	2,917	2,994	3,150
	Both	70	0	0	0	0
	Total	11,809	12,042	12,305	12,588	13,318
Fitchburg State University	Undergraduate	4,526	4,511	4,466	4,702	4,919
	Graduate	8,008	7,330	7,249	7,398	6,891
	Both	44	65	41	40	45
	Total	12,578	11,906	11,756	12,140	11,855
Framingham State University	Undergraduate	4,882	5,005	4,906	4,880	4,876
	Graduate	5,529	5,320	5,600	5,691	5,514
	Both	100	134	93	99	97
	Total	10,511	10,459	10,599	10,670	10,487
Massachusetts College of Art and Design	Undergraduate	2,975	3,091	3,019	3,072	3,140
	Graduate	214	221	239	192	182
	Both	4	5	1	9	0
	Total	3,193	3,317	3,259	3,273	3,322
Massachusetts College of Liberal Arts	Undergraduate	1,715	1,712	1,793	1,866	1,962
	Graduate	1,022	911	789	622	614
	Both	24	7	0	0	6
	Total	2,761	2,630	2,582	2,488	2,582
Massachusetts Maritime Academy	Undergraduate	1,051	1,077	1,157	1,292	1,337
	Graduate	39	45	66	86	94
	Both	0	1	2	0	0
	Total	1,090	1,123	1,225	1,378	1,431
Salem State University	Undergraduate	9,073	9,250	9,321	9,620	9,636
	Graduate	6,934	6,498	6,424	6,141	5,157
	Both	46	75	81	69	93
	Total	16,053	15,823	15,826	15,830	14,886

Source: HEIRS

## Annual Unduplicated Credit Headcount

		Fiscal Year				
		2006	2007	2008	2009	2010
Westfield State University	Undergraduate	5,230	5,359	5,275	5,439	5,640
	Graduate	1,195	1,183	1,131	1,107	1,024
	Both	10	13	16	14	15
	Total	6,435	6,555	6,422	6,560	6,679
Worcester State University	Undergraduate	6,668	6,165	6,262	6,175	6,370
	Graduate	2,488	2,692	2,878	3,109	2,913
	Both	105	73	82	59	77
	Total	9,261	8,930	9,222	9,343	9,360
State Universities	Undergraduate	45,208	45,362	45,587	46,640	48,048
	Graduate	28,080	27,050	27,293	27,340	25,539
	Both	403	373	316	290	333
	Total	73,691	72,785	73,196	74,270	73,920
State Universities excludes MCAD and MMA	Undergraduate	41,182	41,194	41,411	42,276	43,571
	Graduate	27,827	26,784	26,988	27,062	25,263
	Both	399	367	313	281	333
	Total	69,408	68,345	68,712	69,619	69,167

Source: HEIRS

## Annual FTE Enrollment

		Fiscal Year				
		2006	2007	2008	2009	2010
Bridgewater State University	Undergraduate	6,759.2	6,784.6	7,083.6	7,397.5	7,838.6
	Graduate	934.8	1,082.8	1,147.6	1,206.5	1,284.8
	Total	7,694.0	7,867.4	8,231.2	8,604.0	9,123.4
Fitchburg State University	Undergraduate	3,204.6	3,297.2	3,374.7	3,532.9	3,726.7
	Graduate	1,824.4	1,721.1	1,784.8	1,771.9	1,734.5
	Total	5,029.0	5,018.3	5,159.5	5,304.8	5,461.2
Framingham State University	Undergraduate	3,522.5	3,619.7	3,630.1	3,618.3	3,631.1
	Graduate	1,451.1	1,369.1	1,432.6	1,537.6	1,483.9
	Total	4,973.6	4,988.8	5,062.7	5,155.9	5,115.0
Massachusetts College of Art and Design	Undergraduate	1,597.9	1,709.6	1,704.3	1,721.2	1,813.2
	Graduate	100.9	119.6	144.5	129.0	171.0
	Total	1,698.8	1,829.2	1,848.8	1,850.2	1,984.2
Massachusetts College of Liberal Arts	Undergraduate	1,324.5	1,356.9	1,383.3	1,472.7	1,543.9
	Graduate	463.6	428.1	325.8	229.8	267.5
	Total	1,788.1	1,785.0	1,709.1	1,702.5	1,811.4
Massachusetts Maritime Academy	Undergraduate	1,111.4	1,223.1	1,293.5	1,398.5	1,470.0
	Graduate	24.9	31.8	46.6	61.3	53.4
	Total	1,136.3	1,254.9	1,340.1	1,459.8	1,523.4
Salem State University	Undergraduate	6,286.1	6,528.3	6,560.8	6,782.5	6,884.9
	Graduate	1,909.2	1,935.5	1,931.5	1,781.2	1,611.0
	Total	8,195.3	8,463.8	8,492.3	8,563.7	8,495.9

Source: HEIRS

## Annual FTE Enrollment

		Fiscal Year				
		2006	2007	2008	2009	2010
Westfield State University	Undergraduate	4,267.8	4,371.7	4,407.9	4,670.8	4,807.1
	Graduate	386.4	384.5	383.4	373.0	349.1
	Total	4,654.2	4,756.2	4,791.3	5,043.8	5,156.2
Worcester State University	Undergraduate	3,947.1	3,905.0	3,961.1	4,025.0	4,176.8
	Graduate	603.8	668.0	635.9	698.4	682.9
	Total	4,550.9	4,573.0	4,597.0	4,723.4	4,859.7
State Universities	Undergraduate	32,021.1	32,796.1	33,399.3	34,619.4	35,892.3
	Graduate	7,699.1	7,740.5	7,832.7	7,788.7	7,638.1
	Total	39,720.2	40,536.6	41,232.0	42,408.1	43,530.4
State Universities excludes MCAD and MMA	Undergraduate	29,311.8	29,863.4	30,401.5	31,499.7	32,609.1
	Graduate	7,573.3	7,589.1	7,641.6	7,598.4	7,413.7
	Total	36,885.1	37,452.5	38,043.1	39,098.1	40,022.8

Source: HEIRS

## Fall Unduplicated Credit Headcount

		Fall-2006	Fall-2007	Fall-2008	Fall-2009	Fall-2010
Bridgewater State University	Undergraduate	7,825	8,160	8,497	8,903	9,328
	Graduate	1,830	1,774	1,772	1,871	1,873
	Total	9,655	9,934	10,269	10,774	11,201
Fitchburg State University	Undergraduate	3,768	3,835	4,057	4,223	4,274
	Graduate	1,740	2,857	2,704	2,820	2,497
	Total	5,508	6,692	6,761	7,043	6,771
Framingham State University	Undergraduate	3,829	3,828	3,962	3,847	3,858
	Graduate	2,032	2,075	2,124	2,142	2,095
	Total	5,861	5,903	6,086	5,989	5,953
Massachusetts College of Art and Design	Undergraduate	2,136	2,153	2,196	2,261	2,259
	Graduate	150	158	150	161	187
	Total	2,286	2,311	2,346	2,422	2,446
Massachusetts College of Liberal Arts	Undergraduate	1,454	1,550	1,584	1,675	1,721
	Graduate	351	291	358	287	253
	Total	1,805	1,841	1,942	1,962	1,974
Massachusetts Maritime Academy	Undergraduate	1,001	1,075	1,117	1,191	1,200
	Graduate	44	60	87	97	96
	Total	1,045	1,135	1,204	1,288	1,296
Salem State University	Undergraduate	7,455	7,607	7,677	7,764	7,839
	Graduate	2,775	2,478	2,480	2,361	2,154
	Total	10,230	10,085	10,157	10,125	9,993

Source: HEIRS

## Fall Unduplicated Credit Headcount

		Fall-2006	Fall-2007	Fall-2008	Fall-2009	Fall-2010
Westfield State University	Undergraduate	4,766	4,699	4,867	5,043	5,203
	Graduate	741	693	681	632	688
	Total	5,507	5,392	5,548	5,675	5,891
Worcester State University	Undergraduate	4,626	4,602	4,643	4,703	4,830
	Graduate	814	756	735	770	878
	Total	5,440	5,358	5,378	5,473	5,708
State Universities	Undergraduate	36,860	37,509	38,600	39,610	40,512
	Graduate	10,477	11,142	11,091	11,141	10,721
	Total	47,337	48,651	49,691	50,751	51,233
State Universities excluding MCAD and MMA	Undergraduate	33,723	34,281	35,287	36,158	37,053
	Graduate	10,283	10,924	10,854	10,883	10,438
	Total	44,006	45,205	46,141	47,041	47,491

Source: HEIRS

## Fall FTE Enrollment

		Fall-2006	Fall-2007	Fall-2008	Fall-2009	Fall-2010
Bridgewater State University	Undergraduate	6,672.5	6,985.5	7,322.1	7,679.5	8,003.6
	Graduate	798.9	776.1	795.2	856.9	907.8
	Total	7,471.4	7,761.6	8,117.3	8,536.4	8,911.4
Fitchburg State University	Undergraduate	3,225.5	3,297.2	3,441.8	3,626.1	3,627.9
	Graduate	677.5	1,033.3	979.3	1,002.1	874.7
	Total	3,903.0	4,330.5	4,421.1	4,628.2	4,502.5
Framingham State University	Undergraduate	3,396.7	3,432.3	3,441.4	3,417.6	3,492.3
	Graduate	772.2	757.0	795.7	795.5	795.3
	Total	4,168.9	4,189.3	4,237.2	4,213.1	4,287.6
Massachusetts College of Art and Design	Undergraduate	1,633.5	1,657.3	1,669.2	1,745.3	1,792.2
	Graduate	131.2	138.2	133.3	160.2	164.2
	Total	1,764.7	1,795.5	1,802.5	1,905.4	1,956.3
Massachusetts College of Liberal Arts	Undergraduate	1,339.8	1,407.2	1,428.3	1,553.0	1,585.5
	Graduate	203.5	136.6	160.8	131.0	129.4
	Total	1,543.3	1,543.8	1,589.1	1,684.0	1,715.0
Massachusetts Maritime Academy	Undergraduate	1,064.4	1,140.8	1,176.2	1,256.6	1,245.0
	Graduate	27.8	38.5	45.2	51.1	51.5
	Total	1,092.2	1,179.3	1,221.4	1,307.7	1,296.5
Salem State University	Undergraduate	6,093.0	6,204.2	6,261.6	6,351.1	6,479.0
	Graduate	1,131.5	977.3	1,017.1	991.7	958.6
	Total	7,224.5	7,181.5	7,278.7	7,342.8	7,437.6

Source: HEIRS

## Fall FTE Enrollment

		Fall-2006	Fall-2007	Fall-2008	Fall-2009	Fall-2010
Westfield State University	Undergraduate	4,341.2	4,337.0	4,582.2	4,707.0	4,835.9
	Graduate	288.8	278.4	281.1	263.7	337.8
	Total	4,630.0	4,615.3	4,863.3	4,970.7	5,173.8
Worcester State University	Undergraduate	3,617.8	3,644.9	3,716.7	3,791.8	3,981.9
	Graduate	320.9	292.7	287.6	328.9	367.7
	Total	3,938.8	3,937.7	4,004.3	4,120.7	4,349.6
State Universities	Undergraduate	31,384.4	32,106.3	33,039.5	34,127.9	35,043.4
	Graduate	4,352.3	4,428.2	4,495.3	4,581.1	4,587.0
	Total	35,736.7	36,534.5	37,534.8	38,709.0	39,630.3
State Universities excluding MCAD and MMA	Undergraduate	28,686.5	29,308.2	30,194.0	31,126.1	32,006.2
	Graduate	4,193.3	4,251.5	4,316.9	4,369.8	4,371.3
	Total	32,879.8	33,559.7	34,510.9	35,495.9	36,377.5

Source: HEIRS

**Tuition and Fees\* as Percent of State Median Family Income**

		2006	2007	2008	2009	2010
Bridgewater State University	Tuition and Fees	\$5,506	\$5,866	\$6,034	\$6,238	\$6,604
	Median Family Income	\$71,655	\$74,463	\$78,497	\$81,569	\$81,033
	<b>Tuition and Fees as a % of Median Income</b>	<b>7.7%</b>	<b>7.9%</b>	<b>7.7%</b>	<b>7.6%</b>	<b>8.1%</b>
Fitchburg State University	Tuition and Fees	\$5,002	\$5,542	\$5,992	\$6,400	\$6,900
	Median Family Income	\$71,655	\$74,463	\$78,497	\$81,569	\$81,033
	<b>Tuition and Fees as a % of Median Income</b>	<b>7.0%</b>	<b>7.4%</b>	<b>7.6%</b>	<b>7.8%</b>	<b>8.5%</b>
Framingham State University	Tuition and Fees	\$5,004	\$5,450	\$5,798	\$6,142	\$6,540
	Median Family Income	\$71,655	\$74,463	\$78,497	\$81,569	\$81,033
	<b>Tuition and Fees as a % of Median Income</b>	<b>7.0%</b>	<b>7.3%</b>	<b>7.4%</b>	<b>7.5%</b>	<b>8.1%</b>
Massachusetts College of Art and Design	Tuition and Fees	\$6,850	\$7,200	\$7,450	\$7,900	\$8,400
	Median Family Income	\$71,655	\$74,463	\$78,497	\$81,569	\$81,033
	<b>Tuition and Fees as a % of Median Income</b>	<b>9.6%</b>	<b>9.7%</b>	<b>9.5%</b>	<b>9.7%</b>	<b>10.4%</b>
Massachusetts College of Liberal Arts	Tuition and Fees	\$5,616	\$5,926	\$6,168	\$6,426	\$6,876
	Median Family Income	\$71,655	\$74,463	\$78,497	\$81,569	\$81,033
	<b>Tuition and Fees as a % of Median Income</b>	<b>7.8%</b>	<b>8.0%</b>	<b>7.9%</b>	<b>7.9%</b>	<b>8.5%</b>
Massachusetts Maritime Academy	Tuition and Fees	\$5,508	\$5,674	\$5,686	\$5,828	\$6,122
	Median Family Income	\$71,655	\$74,463	\$78,497	\$81,569	\$81,033
	<b>Tuition and Fees as a % of Median Income</b>	<b>7.7%</b>	<b>7.6%</b>	<b>7.2%</b>	<b>7.1%</b>	<b>7.6%</b>
Salem State University	Tuition and Fees	\$5,594	\$6,030	\$6,270	\$6,520	\$6,850
	Median Family Income	\$71,655	\$74,463	\$78,497	\$81,569	\$81,033
	<b>Tuition and Fees as a % of Median Income</b>	<b>7.8%</b>	<b>8.1%</b>	<b>8.0%</b>	<b>8.0%</b>	<b>8.5%</b>
Westfield State University	Tuition and Fees	\$5,658	\$5,950	\$6,210	\$6,452	\$7,018
	Median Family Income	\$71,655	\$74,463	\$78,497	\$81,569	\$81,033
	<b>Tuition and Fees as a % of Median Income</b>	<b>7.9%</b>	<b>8.0%</b>	<b>7.9%</b>	<b>7.9%</b>	<b>8.7%</b>
Worcester State University	Tuition and Fees	\$5,080	\$5,540	\$5,866	\$6,170	\$6,606
	Median Family Income	\$71,655	\$74,463	\$78,497	\$81,569	\$81,033
	<b>Tuition and Fees as a % of Median Income</b>	<b>7.1%</b>	<b>7.4%</b>	<b>7.5%</b>	<b>7.6%</b>	<b>8.2%</b>
State Universities	Tuition and Fees	\$5,456	\$5,855	\$6,123	\$6,399	\$6,818
	Median Family Income	\$71,655	\$74,463	\$78,497	\$81,569	\$81,033
	<b>Tuition and Fees as a % of Median Income</b>	<b>7.6%</b>	<b>7.9%</b>	<b>7.8%</b>	<b>7.8%</b>	<b>8.4%</b>
State Universities excludes MCAD and MMA	Tuition and Fees	\$5,377	\$5,789	\$6,063	\$6,337	\$6,757
	Median Family Income	\$71,655	\$74,463	\$78,497	\$81,569	\$81,033
	<b>Tuition and Fees as a % of Median Income</b>	<b>7.5%</b>	<b>7.8%</b>	<b>7.7%</b>	<b>7.8%</b>	<b>8.3%</b>

Source: DHE Tuition and Fee Survey; US Census; American Community Survey

		2006	2007	2008	2009	2010
Northeastern States Average **	Tuition and Fees	\$5,961	\$6,183	\$6,426	\$6,716	\$7,142
	Median Family Income	\$64,147	\$66,601	\$70,423	\$72,801	\$71,905
	<b>Tuition and Fees as a % of Median Income</b>	<b>9.3%</b>	<b>9.3%</b>	<b>9.1%</b>	<b>9.2%</b>	<b>9.9%</b>

\*\* Northeastern States Average calculated from IPEDS, using New England and Mideast states in Carnegie Classification 21: Master I Institutions

## Percent of Total Undergraduate Enrollment comprised of Minorities

	Fall-2006		Fall-2007		Fall-2008		Fall-2009		Fall-2010	
	#	% of known Ethnicity	#	% of known Ethnicity	#	% of known Ethnicity	#	% of known Ethnicity	#	% of known Ethnicity
Bridgewater State University	768	10.6%	857	11.3%	886	11.1%	1,017	12.1%	1,317	14.3%
Fitchburg State University	347	9.7%	365	10.1%	387	10.1%	418	10.4%	570	13.8%
Framingham State University	435	12.2%	446	12.5%	466	12.6%	465	12.9%	567	15.7%
Massachusetts College of Art and Design	294	17.1%	303	17.3%	320	18.1%	347	18.8%	369	19.8%
Massachusetts College of Liberal Arts	131	9.1%	140	9.3%	155	10.3%	199	12.5%	247	15.2%
Massachusetts Maritime Academy	36	3.6%	51	4.8%	56	5.1%	54	4.6%	62	5.2%
Salem State University	1,188	17.1%	1,289	18.0%	1,409	19.5%	1,488	20.4%	1,493	20.1%
Westfield State University	378	8.3%	406	9.0%	426	9.1%	497	10.2%	574	11.4%
Worcester State University	577	13.7%	613	14.3%	692	16.0%	743	16.8%	812	17.8%
State Universities	4,154	12.1%	4,470	12.8%	4,797	13.3%	5,228	14.0%	6,011	15.6%
State Universities excluding MCAD and MMA	3,824	12.1%	4,116	12.8%	4,421	13.3%	4,827	14.1%	5,580	15.7%

Institution Name	DED Region 18 and Over with just a HS Diploma Minority Population
Bridgewater State University	9.7%
Fitchburg State University	10.3%
Framingham State University	21.1%
Massachusetts College of Art and Design	21.1%
Massachusetts College of Liberal Arts	4.7%
Massachusetts Maritime Academy	7.1%
Salem State University	12.6%
Westfield State University	14.9%
Worcester State University	10.3%

Source: HEIRS; Census Data

# Performance Accountability Objective: Student Access and Success

- First-Year Retention Rate
- Six-Year Graduation Rate
- Number of Annual Degrees and Certificates Awarded
- Pass Rate on Massachusetts Test for Educator Licensure

## First-Year Retention Rate (Fall to Fall) New First-Time, Full-time Degree-Seeking Students

		Fall-2004 Cohort	Fall-2005 Cohort	Fall-2006 Cohort	Fall-2007 Cohort	Fall-2008 Cohort
Bridgewater State University	Full-time First-Time Degree-Seeking Students*	1,274	1,314	1,321	1,550	1,466
	# Returning to Same Institution	965	985	982	1,234	1,198
	% Returning to Same Institution	75.7%	75.0%	74.3%	79.6%	81.7%
	Peer Retention Rate	77.8%	76.6%	77.0%	77.3%	77.8%
Fitchburg State University	Full-time First-Time Degree-Seeking Students*	715	599	729	699	763
	# Returning to Same Institution	555	447	545	517	586
	% Returning to Same Institution	77.6%	74.6%	74.8%	74.0%	76.8%
	Peer Retention Rate	69.3%	69.8%	68.1%	69.7%	71.1%
Framingham State University	Full-time First-Time Degree-Seeking Students*	642	667	713	636	644
	# Returning to Same Institution	482	480	522	464	472
	% Returning to Same Institution	75.1%	72.0%	73.2%	73.0%	73.3%
	Peer Retention Rate	74.5%	73.9%	72.9%	70.9%	73.0%
Massachusetts College of Art and Design	Full-time First-Time Degree-Seeking Students*	244	265	338	280	275
	# Returning to Same Institution	202	228	276	246	243
	% Returning to Same Institution	82.8%	86.0%	81.7%	87.9%	88.4%
Massachusetts College of Liberal Arts	Full-time First-Time Degree-Seeking Students*	263	272	302	334	325
	# Returning to Same Institution	191	193	216	260	242
	% Returning to Same Institution	72.6%	71.0%	71.5%	77.8%	74.5%
	Peer Retention Rate	77.9%	75.7%	78.5%	76.3%	78.5%
Massachusetts Maritime Academy	Full-time First-Time Degree-Seeking Students*	237	264	247	263	296
	# Returning to Same Institution	198	208	210	212	256
	% Returning to Same Institution	83.5%	78.8%	85.0%	80.6%	86.5%

	Fall-2004 Cohort	Fall-2005 Cohort	Fall-2006 Cohort	Fall-2007 Cohort	Fall-2008 Cohort
Northeast State Retention Rate **	77.6%	77.2%	77.1%	77.5%	78.6%
National Retention Rate	74.0%	73.7%	73.6%	74.1%	74.9%

\* Note: Cohort Identification: HEIRS Fall Term Credit Student Unit Record File. Data Elements: Student Type at current Registration = New; New Student Type = Degree-seeking First-time freshman; Full-time = Enrolled 12 > credits; # Returning derived from matching Student SSN and Student ID in the following fall term HEIRS Student file; % Returning = # Returning/Full-time First-time Degree-Seeking Students

One Peer for Framingham did not report their Retention rate for the Fall 2004 and Fall 2005 Cohorts; MCLA changed one peer for the Fall 2004 and up

\*\* Northeast State Rate calculated from IPEDS, using New England and Mideast states in Carnegie Classification 21: Master 1 Institutions

## First-Year Retention Rate (Fall to Fall) New First-Time, Full-time Degree-Seeking Students

		Fall-2004 Cohort	Fall-2005 Cohort	Fall-2006 Cohort	Fall-2007 Cohort	Fall-2008 Cohort
Salem State University	Full-time First-Time Degree-Seeking Students*	1,022	1,208	1,129	1,064	1,134
	# Returning to Same Institution	771	856	820	757	848
	% Returning to Same Institution	75.4%	70.9%	72.6%	71.1%	74.8%
	Peer Retention Rate	76.1%	74.6%	74.1%	75.1%	76.4%
Westfield State University	Full-time First-Time Degree-Seeking Students*	855	1,182	1,163	952	1,124
	# Returning to Same Institution	679	891	889	714	884
	% Returning to Same Institution	79.4%	75.4%	76.4%	75.0%	78.6%
	Peer Retention Rate	70.3%	70.3%	70.8%	71.9%	72.9%
Worcester State University	Full-time First-Time Degree-Seeking Students*	626	641	668	678	654
	# Returning to Same Institution	470	473	508	513	501
	% Returning to Same Institution	75.1%	73.8%	76.0%	75.7%	76.6%
	Peer Retention Rate	73.2%	70.9%	71.6%	72.6%	73.3%
State Universities	Full-time First-Time Degree-Seeking Students*	5,878	6,412	6,610	6,456	6,681
	# Returning to Same Institution	4,513	4,761	4,968	4,917	5,230
	% Returning to Same Institution	76.8%	74.3%	75.2%	76.2%	78.3%
State Universities excluding MCAD and MMA	Full-time First-Time Degree-Seeking Students*	5,397	5,883	6,025	5,913	6,110
	# Returning to Same Institution	4,113	4,325	4,482	4,459	4,731
	% Returning to Same Institution	76.2%	73.5%	74.4%	75.4%	77.4%

	Fall-2004 Cohort	Fall-2005 Cohort	Fall-2006 Cohort	Fall-2007 Cohort	Fall-2008 Cohort
Northeast State Retention Rate **	77.6%	77.2%	77.1%	77.5%	78.6%
National Retention Rate	74.0%	73.7%	73.6%	74.1%	74.9%

\* Note: Cohort Identification: HEIRS Fall Term Credit Student Unit Record File. Data Elements: Student Type at current Registration = New; New Student Type = Degree-seeking First-time freshman; Full-time = Enrolled 12 > credits; # Returning derived from matching Student SSN and Student ID in the following fall term HEIRS Student file; % Returning = # Returning/Full-time First-time Degree-Seeking Students

One Peer for Framingham did not report their Retention rate for the Fall 2004 and Fall 2005 Cohorts; MCLA changed one peer for the Fall 2004 and up

\*\* Northeast State Rate calculated from IPEDS, using New England and Mideast states in Carnegie Classification 21: Master 1 Institutions

**Six-Year Graduation Rate**  
**(First-time Full-time Baccalaureate Degree-seeking Freshmen Cohort)**

		Report Year 2005	Report Year 2006	Report Year 2007	Report Year 2008	Report Year 2009	
		Cohort Year 1999	Cohort Year 2000	Cohort Year 2001	Cohort Year 2002	Cohort Year 2003	3 Yr Avg
Bridgewater State University	Grad Rate	47.8%	50.6%	47.9%	50.9%	53.7%	50.8%
	Peer Rate	51.4%	52.7%	53.0%	53.9%	54.1%	53.7%
Fitchburg State University	Grad Rate	54.8%	51.6%	47.4%	50.6%	52.1%	50.0%
	Peer Rate	40.8%	39.9%	40.0%	39.8%	41.7%	40.5%
Framingham State University	Grad Rate	42.0%	50.2%	42.8%	49.2%	52.2%	48.0%
	Peer Rate	35.3%	37.2%	36.8%	39.6%	41.8%	39.4%
Massachusetts College of Art and Design	Grad Rate	62.3%	64.5%	64.5%	64.5%	64.7%	64.5%
Massachusetts College of Liberal Arts	Grad Rate	47.3%	51.3%	46.3%	57.0%	50.0%	51.1%
	Peer Rate	53.8%	56.5%	59.9%	57.8%	57.9%	58.5%
Massachusetts Maritime Academy	Grad Rate	69.6%	71.1%	63.7%	54.5%	63.5%	60.6%
Salem State University	Grad Rate	39.9%	39.8%	37.3%	43.5%	43.4%	41.4%
	Peer Rate	39.2%	38.5%	39.5%	41.3%	42.7%	41.2%
Westfield State University	Grad Rate	52.7%	56.2%	55.6%	58.6%	57.7%	57.3%
	Peer Rate	40.9%	43.6%	44.3%	43.5%	43.0%	43.6%
Worcester State University	Grad Rate	43.5%	36.9%	39.9%	46.9%	44.4%	43.7%
	Peer Rate	35.8%	34.9%	36.3%	37.4%	39.8%	37.8%
State Universities Total		49.0%	50.6%	47.4%	51.4%	51.9%	50.2%
State Universities excluding MCAD and MMA		47.2%	48.9%	45.9%	50.7%	50.7%	49.1%

Source: IPEDS Graduation Rate Survey

MCLA changed one peer in 2005

### Number of Annual Degrees and Certificates Awarded

		2006	2007	2008	2009	2010
Bridgewater State University	Certificates	0	2	0	2	0
	Bachelor	1,331	1,342	1,413	1,492	1,514
	Post-Bacc. Certificate	158	157	103	113	107
	Master	385	364	413	399	414
	Certificate of Adv. Grad. Study	61	45	75	40	46
	<b>Total</b>	<b>1,935</b>	<b>1,910</b>	<b>2,004</b>	<b>2,046</b>	<b>2,081</b>
Fitchburg State University	Certificates	3	1	3	2	3
	Bachelor	560	622	628	640	696
	Post-Bacc. Certificate	1	5	6	7	2
	Master	484	475	370	531	461
	Certificate of Adv. Grad. Study	53	55	66	60	55
	<b>Total</b>	<b>1,101</b>	<b>1,158</b>	<b>1,073</b>	<b>1,240</b>	<b>1,217</b>
Framingham State University	Bachelor	674	714	631	664	722
	Post-Bacc. Certificate	36	66	63	45	50
	Master	497	453	462	409	555
	<b>Total</b>	<b>1,207</b>	<b>1,233</b>	<b>1,156</b>	<b>1,118</b>	<b>1,327</b>
Massachusetts College of Art and Design	Certificates	13	23	15	28	17
	Bachelor	317	277	274	290	361
	Post-Bacc. Certificate	12	15	13	12	7
	Master	28	38	50	52	48
	<b>Total</b>	<b>370</b>	<b>353</b>	<b>352</b>	<b>382</b>	<b>433</b>
Massachusetts College of Liberal Arts	Certificates	0	0	1	1	0
	Bachelor	298	303	299	293	315
	Master	36	27	37	42	34
	Certificate of Adv. Grad. Study	12	1	27	11	2
	<b>Total</b>	<b>346</b>	<b>331</b>	<b>364</b>	<b>347</b>	<b>351</b>
Massachusetts Maritime Academy	Certificates	0	0	0	0	10
	Bachelor	148	198	189	203	182
	Master	18	19	23	42	43
	<b>Total</b>	<b>166</b>	<b>217</b>	<b>212</b>	<b>245</b>	<b>235</b>

Source: HEIRS

Note: Degrees conferred data in HEIRS was cleaned to remove occurrences of duplicate degrees reported in multiple years.

Because of this process, some institutions' data is slightly different for earlier years.

### Number of Annual Degrees and Certificates Awarded

		2006	2007	2008	2009	2010
Salem State University	Certificates	0	6	6	7	10
	Bachelor	924	1,059	1,213	1,203	1,246
	Post-Bacc. Certificate	6	8	10	16	27
	Master	468	528	649	511	556
	Certificate of Adv. Grad. Study	42	47	46	39	55
	<b>Total</b>	<b>1,440</b>	<b>1,648</b>	<b>1,924</b>	<b>1,776</b>	<b>1,894</b>
Westfield State University	Bachelor	904	933	919	1,026	1,082
	Post-Bacc. Certificate	0	6	21	27	24
	Master	103	153	131	173	170
	Certificate of Adv. Grad. Study	11	3	11	5	3
	<b>Total</b>	<b>1,018</b>	<b>1,095</b>	<b>1,082</b>	<b>1,231</b>	<b>1,279</b>
Worcester State University	Bachelor	729	758	762	810	768
	Post-Bacc. Certificate	148	174	131	186	145
	Master	171	144	183	184	186
	Certificate of Adv. Grad. Study	0	0	0	3	9
	<b>Total</b>	<b>1,048</b>	<b>1,076</b>	<b>1,076</b>	<b>1,183</b>	<b>1,108</b>
State Universities	Certificates	16	32	25	40	40
	Bachelor	5,885	6,206	6,328	6,621	6,886
	Post-Bacc. Certificate	361	431	347	406	362
	Master	2,190	2,201	2,318	2,343	2,467
	Certificate of Adv. Grad. Study	179	151	225	158	170
	<b>Total</b>	<b>8,631</b>	<b>9,021</b>	<b>9,243</b>	<b>9,568</b>	<b>9,925</b>
State Universities Total excluding MCAD and MMA	Certificates	3	9	10	12	13
	Bachelor	5,420	5,731	5,865	6,128	6,343
	Post-Bacc. Certificate	349	416	334	394	355
	Master	2,144	2,144	2,245	2,249	2,376
	Certificate of Adv. Grad. Study	179	151	225	158	170
	<b>Total</b>	<b>8,095</b>	<b>8,451</b>	<b>8,679</b>	<b>8,941</b>	<b>9,257</b>

Source: HEIRS

Note: Degrees conferred data in HEIRS was to remove occurrences of duplicate degrees reported in multiple years.

Because of this process, some institutions' data is slightly different for earlier years.

## Massachusetts Test for Educator Licensure (MTEL) Pass Rate

		2005	2006	2007	2008	2009
Bridgewater State University	# Test Takers	356	361	357	309	333
	# Passing	334	344	339	301	327
	Pass Rate	94%	95%	95%	97%	98%
Fitchburg State University	# Test Takers	72	135	148	147	147
	# Passing	72	135	148	147	147
	Pass Rate	100%	100%	100%	100%	100%
Framingham State University	# Test Takers	102	97	160	147	128
	# Passing	102	95	159	145	128
	Pass Rate	100%	98%	99%	99%	100%
Massachusetts College of Art and Design	# Test Takers	27	28	34	31	14
	# Passing	27	28	34	31	14
	Pass Rate	100%	100%	100%	100%	100%
Massachusetts College of Liberal Arts	# Test Takers	46	44	45	46	37
	# Passing	45	44	44	46	35
	Pass Rate	98%	100%	98%	100%	95%
Salem State University	# Test Takers	149	182	240	223	214
	# Passing	140	181	240	223	214
	Pass Rate	94%	99%	100%	100%	100%
Westfield State University	# Test Takers	151	181	198	184	179
	# Passing	142	180	196	182	175
	Pass Rate	94%	99%	99%	99%	98%

Source: Title II; Massachusetts Department of Elementary and Secondary Education  
 Massachusetts Maritime Academy does not have a teacher education program

## Massachusetts Test for Educator Licensure (MTEL) Pass Rate

		2005	2006	2007	2008	2009
Worcester State University	# Test Takers	81	98	95	63	68
	# Passing	81	97	95	63	67
	Pass Rate	100%	99%	100%	100%	99%
State Universities	# Test Takers	984	1,126	1,277	1,150	1,120
	# Passing	943	1,104	1,255	1,138	1,107
	Pass Rate	96%	98%	98%	99%	99%
State Universities Excluding MCAD	# Test Takers	957	1,098	1,243	1,119	1,106
	# Passing	916	1,076	1,221	1,107	1,093
	Pass Rate	96%	98%	98%	99%	99%

Source: Title II; Massachusetts Department of Elementary and Secondary Education  
 Massachusetts Maritime Academy does not have a teacher education program

# Performance Accountability Objective: Qualified Students

- Percentage of Special Admission Students
- Minimum High School Weighted Grade Point Average of Incoming First-Year Students

## Percent of Special Admission Students

		Fall-2006	Fall-2007	Fall-2008	Fall 2009	Fall-2010
Bridgewater State University	# New Students	2,130	2,412	2,395	2,467	2,472
	# Special Admits	221	157	99	89	10
	% Special Admits	10.4%	6.5%	4.1%	3.6%	0.4%
Fitchburg State University	# New Students	1,086	1,067	1,129	1,159	1,083
	# Special Admits	93	82	88	60	65
	% Special Admits	8.6%	7.7%	7.8%	5.2%	6.0%
Framingham State University	# New Students	1,051	1,062	991	1,130	1,237
	# Special Admits	65	61	44	79	106
	% Special Admits	6.2%	5.7%	4.4%	7.0%	8.6%
Massachusetts College of Art and Design	# New Students	530	438	432	460	505
	# Special Admits	18	18	7	25	16
	% Special Admits	3.4%	4.1%	1.6%	5.4%	3.2%
Massachusetts College of Liberal Arts	# New Students	458	523	483	511	507
	# Special Admits	36	49	41	25	37
	% Special Admits	7.9%	9.4%	8.5%	4.9%	7.3%
Massachusetts Maritime Academy	# New Students	280	301	320	332	346
	# Special Admits	2	11	14	10	9
	% Special Admits	0.7%	3.7%	4.4%	3.0%	2.6%

Source: HEIRS

Board Policy for Special Admits is 10%

\* Note: For FY06, Salem asked for and received a waiver to increase the percentage of Special Admissions to 15%.

## Percent of Special Admission Students

		Fall-2006	Fall-2007	Fall-2008	Fall 2009	Fall-2010
Salem State University	# New Students	1,927	1,912	2,002	1,847	1,905
	# Special Admits	175	126	118	96	134
	% Special Admits	9.1%	6.6%	5.9%	5.2%	7.0%
Westfield State University	# New Students	1,460	1,207	1,453	1,495	1,591
	# Special Admits	107	67	75	59	72
	% Special Admits	7.3%	5.6%	5.2%	3.9%	4.5%
Worcester State University	# New Students	1,184	1,234	1,142	1,234	1,340
	# Special Admits	104	79	73	63	76
	% Special Admits	8.8%	6.4%	6.4%	5.1%	5.7%
State Universities	# New Students	10,106	10,156	10,347	10,635	10,986
	# Special Admits	821	650	559	506	525
	% Special Admits	8.1%	6.4%	5.4%	4.8%	4.8%
State Universities excluding MCAD and MMA	# New Students	9,296	9,417	9,595	9,843	10,135
	# Special Admits	801	621	538	471	500
	% Special Admits	8.6%	6.6%	5.6%	4.8%	4.9%

Source: HEIRS

Board Policy for Special Admits is 10%

\* Note: For FY06, Salem asked for and received a waiver to increase the percentage of Special Admissions to 15%.

**Average High School Weighted GPA**  
(First-time Enrolled Students, Informational Only)

	Fall-2006	Fall-2007	Fall-2008	Fall 2009	Fall-2010
Bridgewater State University	3.02	3.01	3.11	3.09	3.10
Fitchburg State University	2.95	2.98	3.02	3.03	3.06
Framingham State University	3.04	3.04	3.12	3.14	3.05
Massachusetts College of Art and Design	3.22	3.29	3.35	3.32	3.27
Massachusetts College of Liberal Arts	2.88	2.94	2.97	3.00	3.00
Massachusetts Maritime Academy	2.82	2.83	2.87	2.95	3.00
Salem State University	2.86	2.91	2.91	2.94	2.94
Westfield State University	2.93	3.07	3.01	3.05	3.00
Worcester State University	2.97	3.00	3.06	3.06	3.06
State Universities	2.96	3.00	3.04	3.06	3.04
State Universities Total excludes MCAD and MMA	2.95	3.00	3.03	3.05	3.03

Source: HEIRS

# Performance Accountability Objective: Cost Effective Use of Resources

- Capital Adaptation and Renewal
- Primary Reserve Ratio
- Expenditures

### Capital Adaptation and Renewal Expenditures

	2006	2007	2008	2009	2010	3 Year Rolling Average
Bridgewater State University	7.0%	7.3%	22.3%	32.5%	32.5%	29.2%
Fitchburg State University	21.6%	16.4%	18.5%	23.3%	14.2%	18.7%
Framingham State University	12.3%	20.4%	24.6%	14.9%	17.4%	18.9%
Massachusetts College of Art and Design	4.6%	5.5%	5.7%	6.9%	8.1%	6.9%
Massachusetts College of Liberal Arts	26.2%	13.8%	11.5%	12.3%	3.2%	9.1%
Massachusetts Maritime Academy	8.1%	13.9%	8.2%	8.0%	11.6%	9.2%
Salem State University	6.4%	9.7%	11.0%	6.4%	5.2%	7.5%
Westfield State University	10.7%	8.8%	6.2%	11.5%	7.4%	8.4%
Worcester State University	8.0%	7.5%	8.8%	29.4%	6.1%	15.1%
<b>State Universities</b>	<b>10.5%</b>	<b>10.8%</b>	<b>14.2%</b>	<b>18.0%</b>	<b>13.9%</b>	<b>15.4%</b>
<b>State Universities Total excludes MCAD and MMA</b>	<b>11.1%</b>	<b>11.1%</b>	<b>15.3%</b>	<b>19.5%</b>	<b>14.5%</b>	<b>16.5%</b>

Board Policy for Capital Adaptation and Renewal	The three-year rolling average percentage spent on capital adaptation and renewal can be no less than:				
	FY 06	FY 07	FY 08	FY 09	FY 10
	5.0%	5.0%	5.0%	5.0%	5.0%

Source: HEIRS

The Sources of funding for A&R expenditures include: GAA bonds, state appropriations, local funds, HEFA bonds, TELP financing and grant revenue.

Notes:

\* Worcester received a waiver for FY 2002.

## Primary Reserve Ratio

	Fiscal Years								
	2008			2009			2010		
	Primary Reserve	Unrestricted & Expendable Net Assets	Operating expense	Primary Reserve	Unrestricted & Expendable Net Assets	Operating expense	Primary Reserve	Unrestricted & Expendable Net Assets	Operating expense
Bridgewater	7.8	10,520,935	134,206,734	7.8	9,976,305	127,146,646	10.1	13,941,741	137,519,069
Fitchburg	32.3	21,765,206	67,425,180	24.5	16,270,498	66,322,275	37.9	25,680,386	67,841,928
Framingham	25.5	17,229,013	67,671,845	28.6	17,829,869	62,251,559	34.1	21,351,237	62,626,881
Mass Art	11.1	5,524,390	49,653,671	10.7	5,168,242	48,324,050	17.6	8,443,794	48,107,904
MCLA	15.3	5,920,547	38,693,917	18.6	7,012,592	37,719,341	24.7	9,505,008	38,555,766
Mass Maritime	29.5	11,459,186	38,906,527	33.5	12,914,607	38,555,818	44.4	17,018,018	38,337,860
Salem	11.1	13,550,882	121,905,784	8.9	10,570,223	118,619,670	11.1	13,062,419	117,796,230
Westfield	23.3	17,810,227	76,310,514	12.0	10,202,319	84,833,861	14.8	12,763,384	86,145,030
Worcester	30.6	20,251,987	66,160,704	36.9	22,672,205	61,383,809	39.6	25,698,808	64,932,066

Source: HEIRS

\*The Primary Reserve ratio = Unrestricted and Expendable Net Assets/Total Operating Expenditures. This ratio provides a snapshot of an institutions financial strength, resource sufficiency and flexibility. The ratio indicates how long the college could operate using expendable reserves without relying on additional new assets generated by operations. A ratio below 10% indicates an institution lacks flexibility and may lack sufficient resources for strategic initiatives; a ration of 40% is recommended for public higher education institutions.

## Expenditures FY09

			Instruction	Academic Support	Student Services	Institutional Support	Plant Operations	Total *
Institution Annual HCT- Peer Annual Average HCT								
Bridgewater State University	12,588	Costs	47,517,730	11,633,084	14,806,975	13,438,124	13,499,202	100,895,115
		Costs per Annual HCT	3,775	924	1,176	1,068	1,072	8,015
	11,478	Peer_Avg - Costs	54,695,367	12,666,331	11,867,579	20,448,937	12,072,827	111,751,041
		Peer_Avg - Costs per Annual Avg HCT	4,765	1,104	1,034	1,782	1,052	9,737
Fitchburg State University	12,180	Costs	25,077,956	4,557,832	7,334,823	6,510,519	11,318,145	54,799,275
		Costs per Annual HCT	2,059	374	602	535	929	4,499
	9,277	Peer_Avg - Costs	38,626,702	9,245,840	8,244,647	10,107,511	8,468,132	74,692,832
		Peer_Avg - Costs per Annual Avg HCT	4,164	997	889	1,090	913	8,053
Framingham State University	10,667	Costs	20,408,847	7,169,261	6,551,763	8,456,589	9,743,916	52,330,376
		Costs per Annual HCT	1,913	672	614	793	913	4,905
	9,019	Peer_Avg - Costs	39,542,182	9,802,987	9,274,943	15,896,435	6,470,175	80,986,722
		Peer_Avg - Costs per Annual Avg HCT	4,385	1,087	1,028	1,763	717	8,980
Massachusetts College of Art and Design	3,288	Costs	17,983,051	5,422,295	3,649,064	7,014,977	6,526,377	40,595,764
		Costs per Annual HCT	5,469	1,649	1,110	2,134	1,985	12,347
	2,104	Peer_Avg - Costs	27,633,154	8,432,363	4,728,143	10,788,840	0	51,582,500
		Peer_Avg - Costs per Annual Avg HCT	13,133	4,008	2,247	5,128	0	24,516
Massachusetts College of Liberal Arts	2,488	Costs	11,886,148	3,018,539	4,519,405	5,696,504	3,560,622	28,681,218
		Costs per Annual HCT	4,777	1,213	1,816	2,290	1,431	11,527
	2,925	Peer_Avg - Costs	18,298,889	3,838,379	5,818,425	8,088,496	4,823,320	40,867,509
		Peer_Avg - Costs per Annual Avg HCT	6,257	1,312	1,989	2,766	1,649	13,973
Massachusetts Maritime Academy	1,360	Costs	12,713,705	4,606,729	6,065,933	6,559,310	0	29,945,677
		Costs per Annual HCT	9,348	3,387	4,460	4,823	0	22,018
	1,212	Peer_Avg - Costs	10,508,279	2,289,339	3,841,177	7,229,903	4,399,688	28,268,386
		Peer_Avg - Costs per Annual Avg HCT	8,670	1,889	3,169	5,965	3,630	23,323

\* Total = (Sum of cost of Instruction, Academic Support, Student Services, Institutional Support and Plant Operations)

Source: IPEDS

## Expenditures FY09

			Instruction	Academic Support	Student Services	Institutional Support	Plant Operations	Total *
Institution Annual HCT- Peer Annual Average HCT								
Salem State University	15,830	Costs	45,449,384	14,138,842	11,131,037	20,094,167	11,379,859	102,193,289
		Costs per Annual HCT	2,871	893	703	1,269	719	6,455
	14,679	Peer_Avg - Costs	60,259,565	14,927,383	15,583,505	24,259,173	12,954,533	127,984,159
		Peer_Avg - Costs per Annual Avg HCT	4,105	1,017	1,062	1,653	882	8,719
Westfield State University	6,557	Costs	27,083,124	6,147,053	10,609,113	9,117,915	10,866,553	63,823,758
		Costs per Annual HCT	4,130	937	1,618	1,391	1,657	9,733
	7,538	Peer_Avg - Costs	29,402,471	8,464,681	8,132,402	10,364,211	8,380,941	64,744,706
		Peer_Avg - Costs per Annual Avg HCT	3,901	1,123	1,079	1,375	1,112	8,590
Worcester State University	9,343	Costs	29,541,714	5,089,727	6,737,694	8,757,177	0	50,126,312
		Costs per Annual HCT	3,162	545	721	937	0	5,365
	10,035	Peer_Avg - Costs	41,090,817	11,571,283	9,420,701	12,896,229	7,336,874	82,315,904
		Peer_Avg - Costs per Annual Avg HCT	4,095	1,153	939	1,285	731	8,203
State Universitiesl	74,301	Costs	237,661,659	61,783,362	71,405,807	85,645,282	66,894,674	523,390,784
		Costs per Annual HCT	3,199	832	961	1,153	900	7,045
State Universities Excluding MCAD and MMA	69,653	Cost	206,964,903	51,754,338	61,690,810	72,070,995	60,368,297	452,849,343
		Costs per Annual HCT	2,971	743	886	1,035	867	6,502

\* Total = (Sum of cost of Instruction, Academic Support, Student Services, Institutional Support and Plant Operations)

Source: IPEDS

# Performance Accountability Objective: Higher Education Collaboration

- Number of Community College Students Matriculated into Four-Year Colleges

## Community College Students Matriculated into Four-Year Colleges

		Total Number of Transfer Students	Students who Transferred in from a Massachusetts Community College	Percent of Transfer Student who Transferred in From a Massachusetts Community College	Number of Students who Transferred in from a Massachusetts Community College through the Joint Admission Program	Percent of Transfer Students from a Massachusetts Community College who Transferred in through the Joint Admission Program
Bridgewater State University	2006	763	374	49.0%	117	31.3%
	2007	790	409	51.8%	151	36.9%
	2008	847	412	48.6%	137	33.3%
	2009	943	491	52.1%	146	29.7%
	2010	985	540	54.8%	161	29.8%
Fitchburg State University	2006	343	204	59.5%	31	15.2%
	2007	359	233	64.9%	56	24.0%
	2008	354	184	52.0%	32	17.4%
	2009	375	208	55.5%	39	18.8%
	2010	348	210	60.3%	31	14.8%
Framingham State University	2006	334	139	41.6%	28	20.1%
	2007	420	196	46.7%	28	14.3%
	2008	340	166	48.8%	31	18.7%
	2009	310	127	41.0%	36	28.3%
	2010	388	193	49.7%	54	28.0%
Massachusetts College of Art and Design	2006	186	45	24.2%	0	0.0%
	2007	147	49	33.3%	0	0.0%
	2008	152	46	30.3%	0	0.0%
	2009	130	30	23.1%	0	0.0%
	2010	154	44	28.6%	0	0.0%
Massachusetts College of Liberal Arts	2006	149	89	59.7%	31	34.8%
	2007	151	90	59.6%	28	31.1%
	2008	151	83	55.0%	0	0.0%
	2009	160	85	53.1%	0	0.0%
	2010	154	70	45.5%	0	0.0%
Massachusetts Maritime Academy	2006	32	9	28.1%	0	0.0%
	2007	38	11	28.9%	0	0.0%
	2008	24	6	25.0%	0	0.0%
	2009	34	9	26.5%	0	0.0%
	2010	64	30	46.9%	0	0.0%

## Community College Students Matriculated into Four-Year Colleges

		Total Number of Transfer Students	Students who Transferred in from a Massachusetts Community College	Percent of Transfer Student who Transferred in From a Massachusetts Community College	Number of Students who Transferred in from a Massachusetts Community College through the Joint Admission Program	Percent of Transfer Students from a Massachusetts Community College who Transferred in through the Joint Admission Program
Salem State University	2006	780	412	52.8%	65	15.8%
	2007	814	446	54.8%	69	15.5%
	2008	846	473	55.9%	68	14.4%
	2009	844	457	54.1%	58	12.7%
	2010	892	516	57.8%	28	5.4%
Westfield State University	2006	290	210	72.4%	95	45.2%
	2007	252	177	70.2%	89	50.3%
	2008	317	203	64.0%	91	44.8%
	2009	348	249	71.6%	109	43.8%
	2010	447	325	72.7%	127	39.1%
Worcester State University	2006	472	245	51.9%	33	13.5%
	2007	509	256	50.3%	43	16.8%
	2008	437	225	51.5%	19	8.4%
	2009	508	245	48.2%	39	15.9%
	2010	494	248	50.2%	35	14.1%
State Universities	2006	3,349	1,727	51.6%	400	23.2%
	2007	3,480	1,867	53.6%	464	24.9%
	2008	3,468	1,798	51.8%	378	21.0%
	2009	3,652	1,901	52.1%	427	22.5%
	2010	3,926	2,176	55.4%	436	20.0%
State Universities excludes MCAD and MMA	2006	3,131	1,673	53.4%	400	23.9%
	2007	3,295	1,807	54.8%	464	25.7%
	2008	3,292	1,746	53.0%	378	21.6%
	2009	3,488	1,862	53.4%	427	22.9%
	2010	3,708	2,102	56.7%	436	20.7%

Source: HEIRS

MCAD does not participate in the Joint Admissions Program

# Performance Accountability Objective: Fundraising

- Total Private Funds Received at Both the Institution and the Foundation
- Total Market Value of Endowment

**Total Private Funds Received  
(Institution and Foundation)**

	Fiscal Years				
	2006	2007	2008	2009	2010
Bridgewater	1,280,550	1,217,310	1,758,479	1,840,812	1,761,752
Fitchburg	1,625,316	1,643,874	1,593,722	523,264	1,562,960
Framingham	544,748	873,457	701,610	1,329,462	472,755
Mass Art	3,773,594	1,926,954	1,952,811	1,856,766	1,812,037
MCLA	523,415	1,561,378	1,604,679	1,075,737	862,484
Mass Maritime	1,180,661	1,761,654	2,569,496	2,668,510	2,554,622
Salem	7,372,735	2,380,640	2,191,111	3,479,233	2,427,198
Westfield	593,099	589,680	875,029	680,586	806,969
Worcester	1,409,932	1,130,710	1,247,298	848,910	1,495,833
State Universities	18,304,050	13,085,657	14,494,235	14,303,280	13,756,610
State Universities excludes MCAD and MMA	13,349,795	9,397,049	9,971,928	9,778,004	9,389,951

Source: Heirs

**Total Foundation Endowment\***  
(Institution and Foundation)

	Fiscal Years				
	2006	2007	2008	2009	2010
Bridgewater	\$12,576,446	\$14,807,402	\$16,836,403	\$15,462,576	\$17,265,871
Fitchburg	\$7,923,379	\$8,672,354	\$9,164,162	\$8,903,351	\$10,251,327
Framingham	\$2,680,407	\$3,120,696	\$3,589,073	\$4,444,130	\$4,387,797
Mass Art	\$7,742,137	\$7,325,169	\$9,202,640	\$9,674,028	\$10,793,944
MCLA	\$6,281,681	\$7,958,986	\$7,838,202	\$7,278,887	\$7,124,938
Mass Maritime	\$1,269,151	\$1,878,358	\$5,448,442	\$5,879,774	\$6,492,456
Salem	\$14,475,113	\$16,740,069	\$16,976,396	\$10,622,931	\$11,854,666
Westfield	\$3,398,451	\$3,733,259	\$4,207,660	\$3,562,938	\$4,191,963
Worcester	\$9,579,219	\$11,020,080	\$11,090,697	\$10,216,280	\$11,176,441
State Universities	\$65,925,984	\$75,256,373	\$84,353,675	\$76,044,895	\$83,539,403
State Universities excludes MCAD and MMA	\$56,914,696	\$66,052,846	\$69,702,593	\$60,491,093	\$66,253,003

Source: HEIRS

\* Restricted net Assets as reported on Annual Audited financial Statements

# Appendices

- Appendix A:
  - Fall Unduplicated Credit Headcount
  - Total Degrees Conferred
- Appendix B:
  - Tuition and Fees at Massachusetts Public Colleges and University
- Appendix C:
  - Regions of Massachusetts
- Appendix D:
  - Four-, Five-, and Six-Year Graduation Rates

## Fall Unduplicated Credit Headcount

Unduplicated Headcount	Fall-2003	Fall-2004	Fall-2005	Fall-2006	Fall-2007	Fall-2008	Fall-2009	Fall-2010
Bridgewater State University	9,626	9,731	9,539	9,655	9,934	10,269	10,774	11,201
Fitchburg State University	4,917	5,201	5,340	5,508	6,692	6,761	7,043	6,771
Framingham State University	6,156	6,015	5,874	5,861	5,903	6,086	5,989	5,953
Massachusetts College of Art and Design	2,064	2,065	2,127	2,286	2,311	2,346	2,422	2,446
Massachusetts College of Liberal Arts	1,811	1,837	1,828	1,805	1,841	1,942	1,962	1,974
Massachusetts Maritime Academy	939	953	1,008	1,045	1,135	1,204	1,288	1,296
Salem State University	9,120	9,347	9,862	10,230	10,085	10,157	10,125	9,993
Westfield State University	4,938	4,914	5,345	5,507	5,392	5,548	5,675	5,891
Worcester State University	5,470	5,404	5,471	5,440	5,358	5,378	5,473	5,708
State Universities	45,041	45,467	46,394	47,337	48,651	49,691	50,751	51,233
State Universities excludes MCAD and MMA	42,038	42,449	43,259	44,006	45,205	46,141	47,041	47,491

Source: HEIRS

## Total Degrees Conferred 10 Years

Degrees Conferred	Fiscal Years									
	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Bridgewater State University	1,473	1,542	1,665	1,670	1,781	1,935	1,910	2,004	2,046	2,081
Fitchburg State University	804	974	953	1,096	914	1,101	1,158	1,073	1,240	1,217
Framingham State University	1,041	1,108	1,273	1,283	1,251	1,207	1,233	1,156	1,118	1,327
Massachusetts College of Art and Design	292	249	344	353	368	370	353	352	382	433
Massachusetts College of Liberal Arts	332	286	310	300	338	346	331	364	347	351
Massachusetts Maritime Academy	129	136	160	155	198	166	217	212	245	235
Salem State University	1,261	1,163	1,305	1,322	1,323	1,440	1,648	1,924	1,776	1,894
Westfield State University	947	952	1,058	1,030	974	1,018	1,095	1,082	1,231	1,279
Worcester State University	795	879	1,064	963	989	1,048	1,076	1,076	1,183	1,108
State Universities	7,074	7,289	8,132	8,172	8,136	8,631	9,021	9,243	9,568	9,925
State Universities excludes MCAD and MMA	6,653	6,904	7,628	7,664	7,570	8,095	8,451	8,679	8,941	9,257

Source: HEIRS  
See Endnotes Section

**Tuition at Massachusetts Public Colleges and University  
(Based on Fall Resident Undergraduate State-Supported Rates)**

**Appendix B**

		2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	1 Yr % Chg
University of Massachusetts	University of Massachusetts Amherst	1,714	1,714	1,714	1,714	1,714	1,714	1,714	1,714	1,714	1,714	0%
	University of Massachusetts Boston	1,714	1,714	1,714	1,714	1,714	1,714	1,714	1,714	1,714	1,714	0%
	University of Massachusetts Dartmouth	1,418	1,418	1,418	1,418	1,418	1,418	1,418	1,418	1,418	1,418	0%
	University of Massachusetts Lowell	1,454	1,454	1,454	1,454	1,454	1,454	1,454	1,454	1,454	1,454	0%
State Universities	Bridgewater State University	910	910	910	910	910	910	910	910	910	910	0%
	Fitchburg State University	970	970	970	970	970	970	970	970	970	970	0%
	Framingham State University	970	970	970	970	970	970	970	970	970	970	0%
	Massachusetts College of Art and Design	1,030	1,030	1,030	1,030	1,030	1,030	1,030	1,030	1,030	1,030	0%
	Massachusetts College of Liberal Arts	1,030	1,030	1,030	1,030	1,030	1,030	1,030	1,030	1,030	1,030	0%
	Massachusetts Maritime Academy	1,030	1,030	1,030	1,030	1,062	1,094	1,138	1,184	1,242	1,342	8%
	Salem State University	910	910	910	910	910	910	910	910	910	910	0%
	Westfield State University	970	970	970	970	970	970	970	970	970	970	0%
	Worcester State University	970	970	970	970	970	970	970	970	970	970	0%
Community Colleges	Berkshire Community College	780	780	780	780	780	780	780	780	780	780	0%
	Bristol Community College	720	720	720	720	720	720	720	720	720	720	0%
	Bunker Hill Community College	720	720	720	720	720	720	720	720	720	720	0%
	Cape Cod Community College	720	720	720	720	720	720	720	720	720	720	0%
	Greenfield Community College	780	780	780	780	780	780	780	780	780	780	0%
	Holyoke Community College	720	720	720	720	720	720	720	720	720	720	0%
	Mass Bay Community College	720	720	720	720	720	720	720	720	720	720	0%
	Massasoit Community College	720	720	720	720	720	720	720	720	720	720	0%
	Middlesex Community College	720	720	720	720	720	720	720	720	720	720	0%
	Mt. Wachusett Community College	750	750	750	750	750	750	750	750	750	750	0%
	North Shore Community College	750	750	750	750	750	750	750	750	750	750	0%
	Northern Essex Community College	750	750	750	750	750	750	750	750	750	750	0%
	Quinsigamond Community College	720	720	720	720	720	720	720	720	720	720	0%
	Roxbury Community College	780	780	780	780	780	780	780	780	780	780	0%
Springfield Technical Community College	750	750	750	750	750	750	750	750	750	750	0%	
	Weighted Average University of Massachusetts *	1,626	1,624	1,619	1,618	1,618	1,618	1,618	1,619	1,618	1,616	0%
	Weighted Average State Universities*	955	955	954	954	954	955	957	959	961	965	0%
	Weighted Average State Universities excludes MCA and MMA**	948	948	947	947	946	946	946	946	946	946	0%
	Weighted Average Community Colleges*	735	734	734	734	734	734	734	733	733	732	0%
	Weighted Average All Colleges and Universities*	1,095	1,091	1,082	1,078	1,077	1,080	1,082	1,083	1,082	1,076	0%
	Weighted Average All Colleges and Universities excludes MCA and MMA**	1,096	1,092	1,083	1,079	1,077	1,081	1,082	1,082	1,081	1,074	0%

Source: HEIRS

\* Weighted data calculated based on % Undergraduated FTE of total by Segment and overall. (FTE figures used for calculation are one year in arrears due to reporting schedules.)

\*\* Mass Maritime and Mass College of Art and Design are reported separately because they are specialty schools and for purposed of Performance Measurement are not compared to other MA state colleges.

**Mandatory Fees at Massachusetts Public Colleges and University  
(Based on Fall Resident Undergraduate State-Supported Rates)**

**Appendix B**

		2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	1 Yr % Chg
University of Massachusetts	University of Massachusetts Amherst	3,498	4,768	5,772	7,298	7,566	7,886	8,210	8,520	8,920	10,020	12%
	University of Massachusetts Boston	2,508	3,508	4,520	6,312	6,554	6,834	7,126	7,400	7,800	8,900	14%
	University of Massachusetts Dartmouth	2,712	3,712	4,714	6,388	6,622	6,894	7,178	7,444	7,844	8,944	14%
	University of Massachusetts Lowell	2,802	3,760	4,760	6,438	6,712	6,990	7,278	7,552	7,952	9,052	14%
State Universities	Bridgewater State University	1,914	2,826	3,480	4,416	4,596	4,956	5,124	5,328	5,694	6,144	8%
	Fitchburg State University	2,018	2,718	3,216	3,618	4,032	4,572	5,022	5,430	5,930	6,830	15%
	Framingham State University	1,800	2,364	3,358	3,688	4,034	4,480	4,828	5,172	5,570	6,096	9%
	Massachusetts College of Art and Design	3,038	3,938	4,738	5,370	5,820	6,170	6,420	6,870	7,370	7,970	8%
	Massachusetts College of Liberal Arts	2,468	3,168	4,368	4,388	4,586	4,896	5,138	5,396	5,846	6,546	12%
	Massachusetts Maritime Academy	1,884	2,634	3,834	4,334	4,446	4,580	4,548	4,644	4,880	5,268	8%
	Salem State University	2,128	3,028	4,078	4,544	4,684	5,120	5,360	5,610	5,940	6,320	6%
	Westfield State University	1,986	2,786	3,588	3,888	4,688	4,980	5,240	5,482	6,048	6,462	7%
	Worcester State University	1,604	2,304	3,154	3,610	4,110	4,570	4,896	5,200	5,636	6,186	10%
Community Colleges	Berkshire Community College	1,920	2,310	2,610	2,610	2,820	2,896	3,046	3,150	3,900	4,410	13%
	Bristol Community College	1,440	2,100	2,340	2,520	3,030	3,030	3,030	3,120	3,734	3,734	0%
	Bunker Hill Community College	1,230	1,680	2,280	2,280	2,280	2,280	2,460	2,760	3,060	3,210	5%
	Cape Cod Community College	1,740	2,460	2,460	2,940	2,940	2,940	3,226	3,360	3,600	3,810	6%
	Greenfield Community College	1,728	2,238	2,538	2,868	3,202	3,318	3,708	3,858	4,038	4,578	13%
	Holyoke Community College	1,716	2,076	2,376	2,378	2,468	2,558	2,708	2,838	3,078	3,330	8%
	Mass Bay Community College	1,240	2,150	2,450	2,930	2,930	2,930	2,930	3,890	3,890	3,890	0%
	Massasoit Community College	1,320	1,920	2,610	2,610	2,610	2,610	2,610	2,790	3,390	3,930	16%
	Middlesex Community College	1,790	2,300	2,660	2,930	2,930	3,020	3,140	3,290	3,830	4,130	8%
	Mt. Wachusett Community College	1,940	2,660	3,260	3,260	3,220	3,370	3,670	3,790	4,240	4,690	11%
	North Shore Community College	1,740	2,340	2,640	2,640	2,730	2,730	2,880	3,000	3,360	3,900	16%
	Northern Essex Community College	1,530	1,920	2,220	2,220	2,400	2,310	2,580	2,760	3,120	3,480	12%
	Quinsigamond Community College	1,170	2,010	2,880	2,880	2,880	3,030	3,150	3,240	3,840	4,020	5%
	Roxbury Community College	1,320	1,670	2,470	2,680	2,680	2,680	2,880	2,970	3,210	3,530	10%
	Springfield Technical Community College	1,684	1,984	2,394	2,454	2,604	2,706	2,826	2,946	3,186	3,636	14%
Summary	Weighted Average University of Massachusetts *	3,070	4,191	5,184	6,813	7,081	7,382	7,687	7,966	8,357	9,447	13%
	Weighted Average State Universities*	2,004	2,788	3,635	4,152	4,502	4,900	5,166	5,441	5,857	6,373	9%
	Weighted Average State Universities excludes MCA and MMA**	1,946	2,727	3,567	4,077	4,431	4,843	5,117	5,391	5,812	6,328	9%
	Weighted Average Community Colleges*	1,544	2,098	2,533	2,651	2,743	2,785	2,920	3,118	3,511	3,813	9%
	Weighted Average All Colleges and Universities*	2,182	2,979	3,685	4,388	4,597	4,835	5,068	5,312	5,701	6,272	10%
	Weighted Average All Colleges and University excludes MCA and MMA**	2,172	2,969	3,670	4,375	4,582	4,819	5,053	5,297	5,686	6,260	10%

Source: HEIRS

\* Weighted data calculated based on % Undergraduated FTE of total by Segment and overall. (FTE figures used for calculation are one year in arrears due to reporting schedules.)

\*\* Mass Maritime and Mass College of Art and Design are reported separately because they are specialty schools and for purposed of Performance Measurement are not compared to other MA state colleges.

**Tuition and Mandatory Fees at Massachusetts Public Colleges and University  
(Based on Fall Resident Undergraduate State-Supported Rates)**

**Appendix B**

		2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	1 Yr % Chg
University of Massachusetts	University of Massachusetts Amherst	5,212	6,482	7,486	9,012	9,280	9,600	9,924	10,234	10,634	11,734	10%
	University of Massachusetts Boston	4,222	5,222	6,234	8,026	8,268	8,548	8,840	9,114	9,514	10,614	12%
	University of Massachusetts Dartmouth	4,130	5,130	6,132	7,806	8,040	8,312	8,596	8,862	9,262	10,362	12%
	University of Massachusetts Lowell	4,256	5,214	6,214	7,892	8,166	8,444	8,732	9,006	9,406	10,506	12%
State Universities	Bridgewater State University	2,824	3,736	4,390	5,326	5,506	5,866	6,034	6,238	6,604	7,054	7%
	Fitchburg State University	2,988	3,688	4,186	4,588	5,002	5,542	5,992	6,400	6,900	7,800	13%
	Framingham State University	2,770	3,334	4,328	4,658	5,004	5,450	5,798	6,142	6,540	7,066	8%
	Massachusetts College of Art and Design	4,068	4,968	5,768	6,400	6,850	7,200	7,450	7,900	8,400	9,000	7%
	Massachusetts College of Liberal Arts	3,498	4,198	5,398	5,418	5,616	5,926	6,168	6,426	6,876	7,576	10%
	Massachusetts Maritime Academy	2,914	3,664	4,864	5,364	5,508	5,674	5,686	5,828	6,122	6,610	8%
	Salem State University	3,038	3,938	4,988	5,454	5,594	6,030	6,270	6,520	6,850	7,230	6%
	Westfield State University	2,956	3,756	4,558	4,858	5,658	5,950	6,210	6,452	7,018	7,432	6%
	Worcester State University	2,574	3,274	4,124	4,580	5,080	5,540	5,866	6,170	6,606	7,156	8%
Community Colleges	Berkshire Community College	2,700	3,090	3,390	3,390	3,600	3,676	3,826	3,930	4,680	5,190	11%
	Bristol Community College	2,160	2,820	3,060	3,240	3,750	3,750	3,750	3,840	4,454	4,454	0%
	Bunker Hill Community College	1,950	2,400	3,000	3,000	3,000	3,000	3,180	3,480	3,780	3,930	4%
	Cape Cod Community College	2,460	3,180	3,180	3,660	3,660	3,660	3,946	4,080	4,320	4,530	5%
	Greenfield Community College	2,508	3,018	3,318	3,648	3,982	4,098	4,488	4,638	4,818	5,358	11%
	Holyoke Community College	2,436	2,796	3,096	3,098	3,188	3,278	3,428	3,558	3,798	4,050	7%
	Mass Bay Community College	1,960	2,870	3,170	3,650	3,650	3,650	3,650	4,610	4,610	4,610	0%
	Massasoit Community College	2,040	2,640	3,330	3,330	3,330	3,330	3,330	3,510	4,110	4,650	13%
	Middlesex Community College	2,510	3,020	3,380	3,650	3,650	3,740	3,860	4,010	4,550	4,850	7%
	Mt. Wachusett Community College	2,690	3,410	4,010	4,010	3,970	4,120	4,420	4,540	4,990	5,440	9%
	North Shore Community College	2,490	3,090	3,390	3,390	3,480	3,480	3,630	3,750	4,110	4,650	13%
	Northern Essex Community College	2,280	2,670	2,970	2,970	3,150	3,060	3,330	3,510	3,870	4,230	9%
	Quinsigamond Community College	1,890	2,730	3,600	3,600	3,600	3,750	3,870	3,960	4,560	4,740	4%
	Roxbury Community College	2,100	2,450	3,250	3,460	3,460	3,460	3,660	3,750	3,990	4,310	8%
	Springfield Technical Community College	2,434	2,734	3,144	3,204	3,354	3,456	3,576	3,696	3,936	4,386	11%
Weighted Averages	Weighted Average University of Massachusetts *	4,696	5,816	6,803	8,431	8,699	9,001	9,305	9,585	9,974	11,064	11%
	Weighted Average State Universities*	2,959	3,743	4,589	5,106	5,456	5,855	6,123	6,399	6,818	7,338	8%
	Weighted Average State Universities excludes MCA and MMA**	2,893	3,675	4,514	5,024	5,377	5,789	6,063	6,337	6,757	7,274	8%
	Weighted Average Community Colleges*	2,278	2,832	3,267	3,385	3,477	3,519	3,654	3,851	4,244	4,545	7%
	Weighted Average All Colleges and Universities*	3,277	4,070	4,766	5,466	5,673	5,915	6,149	6,394	6,782	7,348	8%
	Weighted Average All Colleges and University excludes MCA and MMA**	3,269	4,061	4,753	5,454	5,659	5,900	6,135	6,379	6,767	7,334	8%

Source: HEIRS

\* Weighted data calculated based on % Undergraduated FTE of total by Segment and overall. (FTE figures used for calculation are one year in arrears due to reporting schedules.)

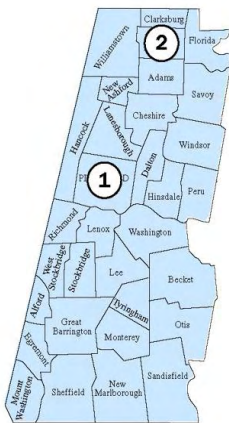
\*\* Mass Maritime and Mass College of Art and Design are reported separately because they are specialty schools and for purposed of Performance Measurement are not compared to other MA state colleges.

## Regions of Massachusetts

(Massachusetts Department of Economic Development breakdown)

### Berkshire Region:

Massachusetts' western most region is defined by the 32 communities that constitute Berkshire County. Massachusetts College of Liberal Arts and Berkshire Community College are the two system institutions in the region.



- ① Berkshire Community College, Pittsfield
- ② Mass. College of Liberal Arts, North Adams

### Pioneer Valley Region:

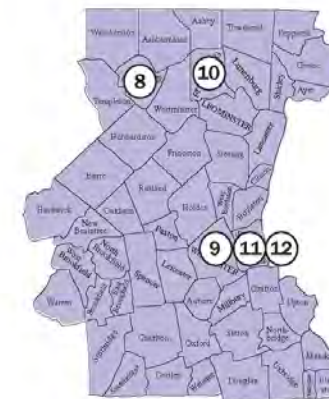
Franklin, Hampden, and Hampshire Counties define the Pioneer Valley along with the Worcester County communities of Athol, Petersham, Phillipston, and Royalston. UMass-Amherst, Westfield State University, and Greenfield, Holyoke, and Springfield Technical Communities Colleges are located in this region.



- ③ Greenfield Community College, Greenfield
- ④ Holyoke Community College, Holyoke
- ⑤ Springfield Tech. Community College, Springfield
- ⑥ Westfield State University, Westfield
- ⑦ University of Massachusetts Amherst

### Central Region:

All but four of the 54 cities and towns in the Central Region are part of Worcester County (Ayer, Groton, Pepperell, Shirley, and Townsend are part of Middlesex County). Fitchburg and Worcester State Universities, Quinsigamond and Mount Wachusett Community Colleges, and the UMass-Worcester Medical School are located in this region.



- ⑧ Mount Wachusett Community College, Gardner
- ⑨ Quinsigamond Community College, Worcester
- ⑩ Fitchburg State University, Fitchburg
- ⑪ Worcester State University, Worcester
- ⑫ University of Mass. Medical School, Worcester

**Northeast Region:**

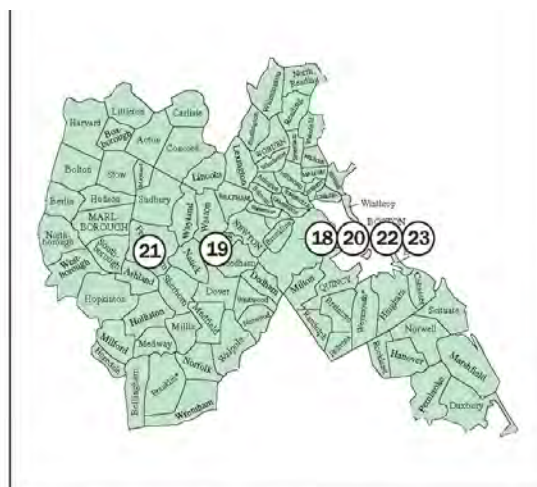
The Northeast contains all of Essex County and nine communities (Bedford, Billerica, Chelmsford, Dracut, Dunstable, Lowell, Tewksbury, Tyngsborough, and Westford) from the northern portion of Middlesex County. UMass-Lowell, Salem State University and Middlesex, North Shore, and Northern Essex Community Colleges are located in this region.



- 13 Middlesex Community College, Bedford
- 14 North Shore Community College, Danvers
- 15 Northern Essex Community College, Haverhill
- 16 Salem State University, Salem
- 17 University of Massachusetts Lowell

**Greater Boston Region:**

All of Suffolk, a majority of Middlesex and Norfolk, and communities from the eastern edge of Worcester and northern edge of Plymouth Counties make up Greater Boston. UMass-Boston, Framingham State University, Mass Art, and Bunker Hill, Mass Bay, and Roxbury Community Colleges are located in this region.



- 18 Bunker Hill Community College, Boston
- 19 Mass. Bay Community College, Wellesley Hills
- 20 Roxbury Community College, Boston
- 21 Framingham State University, Framingham
- 22 Massachusetts College of Art, Boston
- 23 University of Massachusetts Boston

**Southeast Region:**

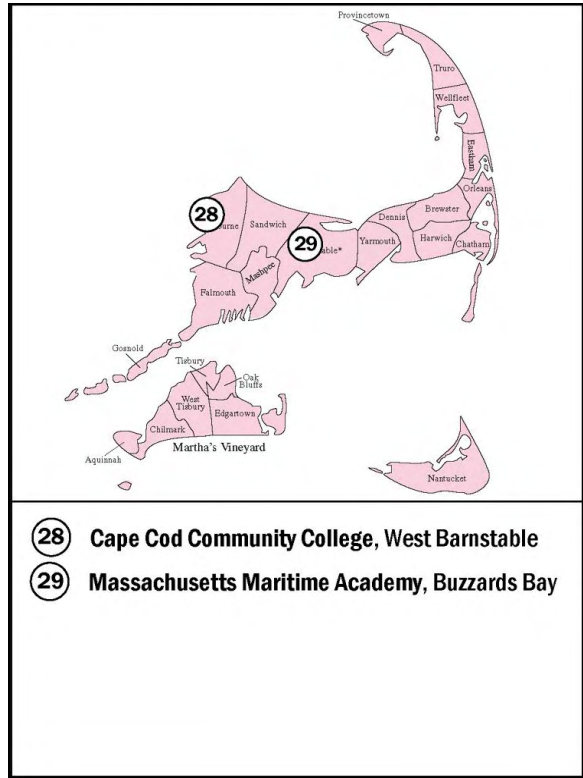
All of Bristol County and the southern portion of Plymouth County as well as the Norfolk County communities of Avon, Canton, Foxborough, Plainville, Sharon, and Stoughton constitute the Southeast Region. UMass-Dartmouth, Bridgewater State University, and Bristol and Massasoit Community Colleges are located in the Southeast Region.



- 24 Bridgewater State University, Bridgewater
- 25 Bristol Community College, Fall River
- 26 Massasoit Community College, Brockton
- 27 Bridgewater State University, Bridgewater
- 28 University of Massachusetts Dartmouth

**Cape and Islands Region:**

The communities in Barnstable, Dukes, and Nantucket Counties comprise the Cape and Islands Region. The Massachusetts Maritime Academy and Cape Cod Community College are located in this region.



Four, Five, and Six-Year Graduation Rate  
(First-time Full-time Baccalaureate Degree-seeking Freshman Cohort)

		2002	2003	2004	2005	2006	2007	2008	2009
		1996	1997	1998	1999	2000	2001	2002	2003
Bridgewater State University	Total Number of Students	1,155	1,147	1,128	1,079	1,244	1,139	1,272	1,285
	# Graduate in 4 Years	222	206	260	208	290	255	277	320
	% Graduate in 4 Years	19.2%	18.0%	23.0%	19.3%	23.3%	22.4%	21.8%	24.9%
	# Graduate in 5 Years	266	267	279	258	287	227	308	297
	% Graduate in 5 Years	42.3%	41.2%	47.8%	43.2%	46.4%	42.3%	46.0%	48.0%
	# Graduate in 6 Years	55	52	41	50	53	64	62	73
	% Graduate in 6 Years	47.0%	45.8%	51.4%	47.8%	50.6%	47.9%	50.9%	53.7%
Fitchburg State University	Total Number of Students	436	488	503	345	448	405	496	585
	# Graduate in 4 Years	95	104	81	73	119	91	119	144
	% Graduate in 4 Years	21.8%	21.3%	16.1%	21.2%	26.6%	22.5%	24.0%	24.6%
	# Graduate in 5 Years	80	97	132	93	95	89	109	128
	% Graduate in 5 Years	40.1%	41.2%	42.3%	48.1%	47.8%	44.4%	46.0%	46.5%
	# Graduate in 6 Years	17	32	24	23	17	12	23	33
	% Graduate in 6 Years	44.0%	47.7%	47.1%	54.8%	51.6%	47.4%	50.6%	52.1%
Framingham State University	Total Number of Students	644	590	601	559	612	645	716	617
	# Graduate in 4 Years	127	120	136	130	153	145	193	202
	% Graduate in 4 Years	19.7%	20.3%	22.6%	23.3%	25.0%	22.5%	27.0%	32.7%
	# Graduate in 5 Years	106	104	103	84	118	109	137	107
	% Graduate in 5 Years	36.2%	38.0%	39.8%	38.3%	44.3%	39.4%	46.1%	50.1%
	# Graduate in 6 Years	16	24	28	21	36	22	22	13
	% Graduate in 6 Years	38.7%	42.0%	44.4%	42.0%	50.2%	42.8%	49.2%	52.2%
Massachusetts College of Art and Design	Total Number of Students	209	202	216	244	220	228	217	232
	# Graduate in 4 Years	44	89	77	88	92	91	104	97
	% Graduate in 4 Years	21.1%	44.1%	35.6%	36.1%	41.8%	39.9%	47.9%	41.8%
	# Graduate in 5 Years	51	31	55	46	36	44	30	43
	% Graduate in 5 Years	45.5%	59.4%	61.1%	54.9%	58.2%	59.2%	61.8%	60.3%
	# Graduate in 6 Years	11	12	10	18	14	12	6	10
	% Graduate in 6 Years	50.7%	65.3%	65.7%	62.3%	64.5%	64.5%	64.5%	64.7%

Source: IPEDS

Four, Five, and Six-Year Graduation Rate  
(First-time Full-time Baccalaureate Degree-seeking Freshman Cohort)

		2002	2003	2004	2005	2006	2007	2008	2009
		1996	1997	1998	1999	2000	2001	2002	2003
Massachusetts College of Liberal Arts	Total Number of Students	311	274	209	220	224	268	265	244
	# Graduate in 4 Years	101	89	66	78	80	85	106	91
	% Graduate in 4 Years	32.5%	32.5%	31.6%	35.5%	35.7%	31.7%	40.0%	37.3%
	# Graduate in 5 Years	37	32	21	24	28	33	40	21
	% Graduate in 5 Years	44.4%	44.2%	41.6%	46.4%	48.2%	44.0%	55.1%	45.9%
	# Graduate in 6 Years	4	7	7	2	7	6	5	10
	% Graduate in 6 Years	45.7%	46.7%	45.0%	47.3%	51.3%	46.3%	57.0%	50.0%
Massachusetts Maritime Academy	Total Number of Students	169	187	202	181	211	212	220	249
	# Graduate in 4 Years	78	75	83	95	86	89	89	117
	% Graduate in 4 Years	46.2%	40.1%	41.1%	52.5%	40.8%	42.0%	40.5%	47.0%
	# Graduate in 5 Years	24	23	13	28	45	30	26	37
	% Graduate in 5 Years	60.4%	52.4%	47.5%	68.0%	62.1%	56.1%	52.3%	61.8%
	# Graduate in 6 Years	7	8	29	3	19	16	5	4
	% Graduate in 6 Years	64.5%	56.7%	61.9%	69.6%	71.1%	63.7%	54.5%	63.5%
Salem State University	Total Number of Students	748	718	746	486	585	808	837	994
	# Graduate in 4 Years	90	69	84	71	82	93	120	133
	% Graduate in 4 Years	12.0%	9.6%	11.3%	14.6%	14.0%	11.5%	14.3%	13.4%
	# Graduate in 5 Years	119	144	184	97	118	148	181	234
	% Graduate in 5 Years	27.9%	29.7%	35.9%	34.6%	34.2%	29.8%	36.0%	36.9%
	# Graduate in 6 Years	46	53	48	26	33	60	63	64
	% Graduate in 6 Years	34.1%	37.0%	42.4%	39.9%	39.8%	37.3%	43.5%	43.4%
Westfield State University	Total Number of Students	755	851	829	894	878	965	914	847
	# Graduate in 4 Years	319	333	312	337	372	371	381	352
	% Graduate in 4 Years	42.3%	39.1%	37.6%	37.7%	42.4%	38.4%	41.7%	41.6%
	# Graduate in 5 Years	98	133	112	115	100	142	137	120
	% Graduate in 5 Years	55.2%	54.8%	51.1%	50.6%	53.8%	53.2%	56.7%	55.7%
	# Graduate in 6 Years	9	8	16	19	21	24	18	17
	% Graduate in 6 Years	56.4%	55.7%	53.1%	52.7%	56.2%	55.6%	58.6%	57.7%

Source: IPEDS

Four, Five, and Six-Year Graduation Rate  
(First-time Full-time Baccalaureate Degree-seeking Freshman Cohort)

		2002	2003	2004	2005	2006	2007	2008	2009
		1996	1997	1998	1999	2000	2001	2002	2003
Worcester State University	Total Number of Students	407	425	512	446	482	562	507	622
	# Graduate in 4 Years	67	61	121	102	82	118	125	148
	% Graduate in 4 Years	16.5%	14.4%	23.6%	22.9%	17.0%	21.0%	24.7%	23.8%
	# Graduate in 5 Years	59	85	78	73	72	95	88	109
	% Graduate in 5 Years	31.0%	34.4%	38.9%	39.2%	32.0%	37.9%	42.0%	41.3%
	# Graduate in 6 Years	19	26	22	19	24	11	25	19
	% Graduate in 6 Years	35.6%	40.5%	43.2%	43.5%	36.9%	39.9%	46.9%	44.4%
State Universities	Total Number of Students	4,834	4,882	4,946	4,454	4,904	5,232	5,444	5,675
	# Graduate in 4 Years	1,143	1,146	1,220	1,182	1,356	1,338	1,514	1,604
	% Graduate in 4 Years	23.6%	23.5%	24.7%	26.5%	27.7%	25.6%	27.8%	28.3%
	# Graduate in 5 Years	840	916	977	818	899	917	1,056	1,096
	% Graduate in 5 Years	41.0%	42.2%	44.4%	44.9%	46.0%	43.1%	47.2%	47.6%
	# Graduate in 6 Years	184	222	225	181	224	227	229	243
	% Graduate in 6 Years	44.8%	46.8%	49.0%	49.0%	50.6%	47.4%	51.4%	51.9%
State Universities excluding MCAD and MMA	Total Number of Students	4,456	4,493	4,528	4,029	4,473	4,792	5,007	5,194
	# Graduate in 4 Years	1,021	982	1,060	999	1,178	1,158	1,321	1,390
	% Graduate in 4 Years	22.9%	21.9%	23.4%	24.8%	26.3%	24.2%	26.4%	26.8%
	# Graduate in 5 Years	765	862	909	744	818	843	1,000	1,016
	% Graduate in 5 Years	40.1%	41.0%	43.5%	43.3%	44.6%	41.8%	46.4%	46.3%
	# Graduate in 6 Years	166	202	186	160	191	199	218	229
	% Graduate in 6 Years	43.8%	45.5%	47.6%	47.2%	48.9%	45.9%	50.7%	50.7%

Source: IPEDS